

Employer Information Guide



ABOUT THIS GUIDE

This guide provides information about various forms you will need to complete, as well as checklists and other materials you can use to develop and implement health and safety and return-to-work programs in your workplace. It is intended to bring together some basic information and often-used contacts.

CONTACT US

Workers' Compensation Board of Nova Scotia

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General Information

Toll Free: 1-800-870-3331 Local: (902) 491-8999

Fax (Injury Reporting): (902) 491-8001

Fax (General): (902) 491-8002

info@wcb.gov.ns.ca

Employer Services and MyAccount Assistance

Toll Free: 1-877-211-9267 Local: (902) 491-8324 Fax: (902) 491-8326 assess@wcb.gov.ns.ca

Investigations Unit

Toll Free: 1-800-870-3331 Local: (902) 491-8922

Corporate and General Information:

www.wcb.ns.ca

Injury Prevention and Return-to-Work Information:

www.worksafeforlife.ca

EMPLOYER INFORMATION GUIDE

WHAT IS THE WCB?

The Workers' Compensation Board (WCB) of Nova Scotia has been there for Nova Scotians since 1917. We promote workplace injury prevention and provide injured workers with financial, support, healthcare benefits and services to help them safely return to work.

Every day, too many workers are injured on the job. Once injured, workers stay off the job longer in Nova Scotia than many other jurisdictions. This is a big part of the reason employers in Nova Scotia pay among Canada's highest rates for workplace injury insurance.

The WCB works with workers, employers, and many partners across the province to reduce the human and economic toll of workplace injuries and helping injured workers make an early and safe return to work is what drives the WCB.

WHAT DOES THE WCB DO?

The WCB provides workplace safety information to all employers and workers in the province, as well as workplace injury insurance to 18,000 registered employers and their 330,000 workers. Our work includes:

Workplace injury prevention awareness and education – The WCB envisions a Nova Scotia with a strong safety culture, where workplace injury is considered unacceptable. We will accomplish this goal through an annual integrated social marketing plan to raise awareness about workplace injury and by direct work with associations, employers and workers to help them reduce injury in their workplaces.

We offer rate incentives to reward employers who take positive steps to improve safety, and encourage all employers to take immediate action to improve safety in their workplaces.

Fostering timely and safe return to work — When a workplace injury is serious enough to cause time loss from work, the WCB assists injured workers and their employers with safe and timely return to work after a workplace injury. A safe and timely return to work helps reduce the overall human and financial costs of workplace injuries for both workers and employers.

Security from the impact of injury – The WCB provides income replacement benefits to workers when a workplace injury causes the worker to lose time from work. We also provide a wide range of health care benefits and services to help workers return to work and recover from their workplace injury. For those workers whose injuries are so severe that they are left with a permanent impairment, and possibly an associated loss of earnings, we provide vocational rehabilitation services, health care and long-term benefits, as appropriate.

HOW DOES THE WCB WORK?

The WCB is funded entirely by employers. In return for providing insurance coverage, employers are protected against law suits resulting from workplace injuries. Workers do not pay for their workers' compensation insurance.

A Board of Directors made up of employer and worker representatives governs the Workers' Compensation Board. Members of the Board are appointed by the Nova Scotia Minister of Labour and Advanced Education.

YOUR PRIVACY

We are committed to protecting the information of those we serve, in accordance with our own policies and legislation. Please contact us if you have questions about how your information is handled, and protected, while it is in our care.

When you have a claim with us, we understand that your personal information is in our care. We understand our responsibility in maintaining the privacy of those we serve and protecting the personally indentifying information we hold.

We are committed to maintaining the accuracy, confidentiality, security and privacy of personal information. All employees including the WCB Board of Directors are required to complete annual privacy training. If breaches occur, our goal is to contain, remedy and learn from them to prevent reoccurrences. For more information about the WCB's privacy guidelines and practices please contact us at any time. You can review our policies and procedures related to privacy on our website: wcb.ns.ca.

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HOW DO I PREVENT WORKPLACE INJURIES?

While there has been progress in recent years, Nova Scotia has an unacceptably high rate of workplace injury.

As an employer, you have a key role to play in making Nova Scotia safer. Every workplace injury is avoidable. Employers have a legal responsibility to create a safe work environment and to do all they can to ensure their employees go home safe.

Senior management sets the tone and expectations of an organization. Without this commitment and support, safety and return-to-work programs will have a limited effect.

Three elements are key to achieving our vision of safe workplaces, and they apply to both workers and employers:

- programs to increase knowledge and awareness of risks, best practices, rights and responsibilities;
- initiatives that support attitude and behaviour change, such as incentives and leadership development; and
- targeted workplace support to increase adoption of best practices.

COSTS OF WORKPLACE INJURY

The cost of workplace injury insurance is calculated over many years, is a result of the frequency of workplace injuries and the length of time workers are off the job due to injury in our province.

In addition to the direct costs related to the number of injuries and the duration of claims in your workplace, the indirect costs also can be substantial. The indirect cost of replacing injured workers, modifying work areas, production slowdowns and decreased morale all impact your business. The cost analysis table may help you better understand both the direct ("tangible") and indirect ("intangible") costs of workplace injury. See page 1 for "The Test."

THE TEST **Tangible Cost Analysis** As a direct result of workplace injuries last year, calculate the following amounts for your company: Total WCB costs Production delays and interruptions Retraining Replacement workers and overtime Rehiring Investigation time Damage to equipment and tools Cost of product and material damage Clerical time Supervisory and other staff time **Total Intangible Cost Analysis** As a direct result of workplace injuries last year, consider your costs related to the following: Decline in morale Work quality Labour relations Productivity Absenteeism Total **Grand Total**

Credit: Wayne Pardy, Guide to Health and Safety Management: 20 Proven Programs, OHS Canada Magazine, (1991).

CHANGE THROUGH INFORMATION

The WCB provides programs, resources and guidance to make you aware of the impact of injuries on your company, your workers and their families. We also have a progressive social marketing campaign for the general public and young workers featuring important messages about workplace safety. In addition, we work with external partners, such as industry safety associations, to ensure we're reaching all workers and employers with important safety messages.

PREVENTION SERVICES AND PROGRAMS

Successful health and safety systems and programs are those developed by workers and employers together. This ensures that both perspectives are considered and that the best possible solutions are developed. Successful solutions will help you and your workers meet minimum health and safety requirements and, ideally, adhere to best practices in your workplace.

Some of our programs are described below. More information is available at wcb.ns.ca (under Prevention) or by contacting us.

SURCHARGE PROGRAM

The Surcharge Program is a rate-setting model that is more responsive to the safety performance of individual employers. The goal of the Surcharge Program is to encourage employers to take the steps necessary to create safer workplaces. Companies that improve their safety records by reducing injuries will see their rates go down more quickly, and companies that do not improve face the possibility of a surcharge.

MYACCOUNT

MyAccount is an online service that gives you immediate access to your WCB claims, assessment information and statistical trends. This tool will provide you with a better understanding of the costs of your workplace injuries and where to focus your prevention efforts. See page 8 for more details.



SAFETY CERTIFICATION

WCB Safety Certified is an accreditation granted to employers who have successfully passed a health and safety management system audit conducted by independent WCB-approved audit providers.

OCCUPATIONAL HEALTH AND SAFETY (OHS) RESEARCH GRANT PROGRAM

The WCB supports research projects that contribute to the prevention and reduction of workplace injury and illness.

This path to workplace health, safety and injury prevention research offers enriched financial and research support opportunities to Nova Scotia applicants and researchers, and the potential for improved outcomes for Nova Scotia workers. A broad range of activities related to occupational health, safety and injury prevention are eligible for support through the research grant program.

MAINSTAY AWARDS

Safe workplaces don't just happen. Achieving excellence in occupational health and safety is a journey, guided by a fundamental belief that one Nova Scotian injured on the job is too many. All too often, this dedication and hard work goes unnoticed.

The Mainstay Awards are a partner initiative of the Workers' Compensation Board and Nova Scotia Labour and Advanced Education, combining all previous awards programs into one world-class safety awards program.

With 16 trophies to hand out in seven categories, the Mainstay Awards set a standard in the province by recognizing those individuals, organizations and employers whose efforts have moved Nova Scotia toward a safer future.

Visit mainstayawards.ca for more information and submit an entry.

EDUCATION AND AWARENESS

Occupational health and safety resources and reference materials for your workplace are available at wcb.ns.ca at no cost.

The WCB's main family of prevention materials is called "Preventing Workplace Injuries" (PWI). The "Preventing Workplace Injuries: Getting Started" brochure outlines important first steps for employers. It is available electronically and in print format.

Larger employers may also want to consider downloading or requesting the rest of the PWI package, which includes a comprehensive resource binder with a health and safety checklist, and a brochure specifically targeting leaders of larger public and private sector employers. The brochure entitled "Preventing Workplace Injuries: It Takes Leadership" includes high-level, leadership-focused information for managers, CEOs and owners about fostering a safety culture in their workplaces.





A variety of awareness sessions are available to industry and safety associations, employer groups, unions and employee associations, and employers identified through prevention programs.

The WCB also undertakes social marketing aimed at raising awareness of the importance of workplace safety. You may notice our television and radio advertising. There are generally two campaigns—a campaign aimed at the general working public and one aimed at young workers.

The general campaign is built to inspire conversation in workplaces anchored by worksafeforlife.ca. It's an online resource providing high-level information about

the importance of injury prevention and return to work, all prevention-related brochures and educational materials. It presents safety information in an engaging, interactive way.

Our young worker website, somanyways.ca, targets younger workers—a difficult-to-reach demographic—with a hard-hitting message about safety.



The Health and Safety 101—hs-101.ca—online learning program for youth is another engaging way to learn about workplace safety, and is considered a primer for the certificate available from passporttosafety.ca, a fee-for-service e-learning tool popular with many education institutions.

Workplace injury prevention posters and interactive videos are also available by request to all employers in Nova Scotia.

SAFETY ASSOCIATIONS

•	Nova Scotia Construction Safety Association	1-800-971-3888	www.nscsa.org
•	Forestry Safety Society of Nova Scotia	902-895-1107	www.fss.ns.ca
•	Nova Scotia Trucking Safety Association	1-888-329-9660	www.nstsa.ca
•	Retail Gasoline Dealers Association of Nova Scotia	902-466-7516	www.ataatlantic.ca/rgda
•	Nova Scotia Automobile Dealers Safety Association	902-425-2445	www.nsadsa.ca
•	Fisheries Safety Association of Nova Scotia	902-742-7521	www.fisheriessafety.ca
•	AWARE-NS	1-877-538-7228	www.awarens.ca

OCCUPATIONAL HEALTH AND SAFETY (OHS) RIGHTS AND RESPONSIBILITIES

The basis of Nova Scotia's Occupational Health and Safety (OHS) Act is the Internal Responsibility System (IRS). The IRS is founded on the principle that everyone at the workplace shares responsibility for creating and maintaining safe and healthy workplaces and that the greatest degree of responsibility goes to the party with the greatest control in the workplace. As the employer, you have the greatest control and, therefore, the greatest responsibility for maintaining health and safety in your workplace.

Rights

In all workplaces in Nova Scotia, employees have three basic rights. The:

- right to know about hazards that affect their health and safety;
- right to participate on health and safety committees or to be a health and safety representative; and
- right to refuse work that the employee believes will endanger him/herself or another person.

Responsibilities

Both you and your workers have legal responsibilities. Workers must co-operate with your health and safety rules, protect their own health and safety and that of others at the workplace, and cannot be discriminated against for following Nova Scotia's OHS Act. Employers—regardless of size and type of work—must obey the OHS Act. The Act and its Regulations are administered and enforced by Nova Scotia Labour and Advanced Education. If you have questions about your specific responsibilities under the OHS Act, take the link from our website (wcb.ns.ca, under Legislation), or contact Nova Scotia Labour and Advanced Education toll free at 1-800-952-2687.

In general, your responsibilities include:

• Report a workplace incident or injury. Employers are obligated under the Workers' Compensation Act to report workplace injuries to the WCB. As well, you are obligated under the Occupational Health and Safety Act to report certain workplace incidents to Nova Scotia Labour and Advanced Education. To report an injury to the WCB, see "Completing the WCB Injury Report" on page 42. To report an incident to Nova Scotia Labour and Advanced Education, call the OHS Officer for your region, or 1-800-952-2687 toll free.

- Provide first aid in the workplace. You must have a qualified First Aid Attendant with valid and
 appropriate certification available in case of emergency. In addition, you are responsible for the provision
 of a first aid kit appropriate to the number of workers in your company and in accordance with the
 Occupational Health and Safety General Regulations.
- Prevent workplace injury. The "Preventing Workplace Injury: Getting Started" brochure, discussed briefly in "Education and Awareness" on page 3, outlines and explains employer and worker rights and responsibilities. See what your workplace may need to do to improve your safety culture. Take the online workshop at wcb.ns.ca/pwi.
- Create a company safety policy. If your business has five (5) or more workers, a health and safety policy
 is required by law. A written policy shows your commitment to a safe workplace. It lets employees know
 that safety is a priority and unsafe acts are not acceptable.
- Know your responsibilities. Knowing and accepting your responsibilities for health and safety is key to preventing injury. Some employer/manager responsibilities include:
 - ensuring equipment, materials and the worksite are safe
 - writing and ensuring safe work polices and procedures are followed
 - providing orientation and safety training
 - consulting with workers about health and safety issues
 - establishing a health and safety committee or representative
 - making everyone accountable for safety performance

Some worker responsibilities are to:

- follow workplace safety policies and procedures
- wear required personal protective equipment
- use machinery, equipment and tools properly and as authorized
- follow safe work procedures
- report all incidents, hazards and injuries before going home

Some industries also have codes of practice. Ask questions about your responsibilities. Call Prevention Services or the OHS Division of Nova Scotia Labour and Advanced Education—both agencies are committed to protecting Nova Scotia's workers and employers from workplace injury.

- Establish a health and safety program. Your program shows how you put your workplace safety policy into action and that you:
 - understand what must be included in the program
 - assign and communicate health and safety responsibilities
 - set measurable standards
 - involve workers in program development
 - have tools for identifying, assessing and controlling hazards
 - establish a procedure for regular safety inspections and incident/injury investigation
 - show required orientation and safety training
 - set a way to measure program success and ongoing improvements

If your business has 20 or more workers, a health and safety program is required by law.

- Create a joint occupational health and safety committee or representative. Committees are forums where
 workers and employers focus together on improving workplace safety. Committee activities commonly
 include:
 - helping to develop and implement health and safety programs
 - helping to promote safety awareness in the workplace
 - reviewing worker complaints or suggestions about workplace safety
 - participating in workplace inspections and investigations
 - monitoring effectiveness of safety programs
 - providing clear minutes of meetings, and highlighting and communicating action items

An occupational health and safety committee is required by law at any workplace where you employ 20 or more workers. Smaller businesses do not require a committee, but must have a safety representative if they employ five (5) or more workers.

- Control hazards. Businesses committed to safety do everything possible to ensure the safety of workers
 and the worksite by identifying, controlling and eliminating workplace hazards. It's important while
 identifying hazards that employers and workers consider actual hazards, near misses and possible hazards
 where the potential for injury lies. Hazard identification approaches are a required part of
 a health and safety program, and include:
 - workplace inspections
 - incident and injury investigations (see "Learn from experience" below)
 - job hazard analysis
 - process for hazard reporting
 - clear communication of workplace hazards
 - methods for monitoring and following up on controls
- Learn from experience. Sometimes, even when employers and workers have done their best to put
 prevention measures in place, workplace injuries or hazardous events happen. Investigating and learning
 the true cause of an incident leads to prevention, not blame. In preparing a process for workplace
 investigations, it is important to understand:
 - effective interviewing skills and process; train managers and workers who will be involved in investigations
 - the importance of having an investigation tool kit
 - how to secure and preserve the scene of a serious incident or injury
 - your legal responsibilities for emergency response and reporting to the OHS Division of Nova Scotia Labour and Advanced Education and to the WCB
 - other investigative agencies that should be involved
 - particulars of the incident/injury, including what occurred before, during and after the incident;
 and to record the timing, sequence, location and direction of actions and events
 - resist making assumptions and entertain all possible causes
 - remember to separate fact from opinion
 - results will show the prevention measures needed
 - effective investigation means fact-finding, not fault-finding

- Leadership and training. Leaders set vision and direction, work collaboratively, assign resources, provide
 motivation, and coach and train workers so they have the knowledge and tools needed to perform jobs
 safely. Safety champions can be found throughout an organization, but workplace commitment starts
 with the employer. Below is a list of ways you can show safety leadership:
 - partner with workers to set a shared safety vision and direction
 - commit resources that are sufficient and sustainable
 - talk about safety every day and tie it to every business function
 - write workplace safety rules and clearly communicate them
 - keep consistent and accurate records, including worker training and certificates; reports from
 inspections, investigations or audits; maintenance logs, first aid and incident reports; minutes
 from health and safety committee meetings and any other safety-related correspondence
 - hold everyone (including yourself) accountable for safety responsibilities
 - find out what training is legally required and ensure workers and managers complete all general (ie. WHMIS, first aid) and specific (ie. fall protection, confined space) health and safety courses needed for the safe completion of duties; ensure that training is regularly reviewed with an appropriate instructor

For safety requirements specific to your business, be sure to consult the Occupational Health and Safety General Regulations for a broad range of activities relating to workplace health and safety. Look under Legislation at wcb.ns.ca.

- Establish a return-to-work program. Workplace injuries are costly. And, while preventing injury is the goal, having an effective return-to-work program can reduce the human and financial toll when an injury occurs. The key to a successful return-to-work program is a strong partnership among workers, the employer, health care providers and us. As you move forward with your return-to-work program, keep in mind these key steps to success:
 - customize your return-to-work program to suit the needs of your workers and your organization
 - involve your workers in the process
 - organize a return-to-work committee and/or select someone to act as the return-to-work co-ordinator for your workplace
 - write a return-to-work policy and program guide
 - create and distribute to your employees a return-to-work information package

For more information, see "Manage Return to Work" on page 46.

HOW DO I DO BUSINESS WITH THE WCB?

In addition to conducting business with us in person, by telephone and by email—see contact information on the inside front cover—you also can do business with us online.

IMPORTANT WEBSITES

Our main website (wcb.ns.ca) is updated frequently and includes general information about safety, your workplace injury insurance and recent news and events. Our site also includes links to other excellent sources of information, such as:

- worksafeforlife.ca (Prevention tools, blog and general information)
- somanyways.ca (designed for young workers)
- gov.ns.ca/lwd/healthandsafety (OHS Division, Nova Scotia Labour and Advanced Education)
- canoshweb.org (Canada's National Occupational Health and Safety website)
- ccohs.ca (Canadian Centre for Occupational Health and Safety)
- hrsdc.gc.ca (Human Resources and Skills Development Canada)

The Access to Business (A2B) website allows you to start the WCB registration process online and gives you access to clearance letters 24/7. WCB services accessed through the A2B are free—all you need is your Business Number. Check out www.accessns.ca/business.

MYPAYMENT

Canada Revenue Agency's MyPayment (www.cra-arc.gc.ca/mypayment) is an electronic payment service using Interac® Online that allows you to pay your premiums directly to the CRA from your online banking account. You can also use the system to report your payroll.

MYACCOUNT

You can manage your workplace injury insurance online.

MyAccount is a valuable resource providing all the information you need to manage your WCB account and take a closer look at workplace health and safety. With more information at hand, you will be in a better position to put the right programs and services in place to reduce the human and financial cost of workplace injury.

Features include:

- Online reporting Submit your injury reporting, subcontractor information, year-end data, and contact changes online—saving time, creating efficiencies.
- Clearance letters for your own company or subcontractors View and/or print a clearance letter for your company or for a subcontractor. To use this option, you must have your subcontractor's Business Number at hand. Any time you hire a subcontractor, you should request a clearance letter to ensure they are covered by the WCB and in good standing. Request these letters online through MyAccount.
- **Experience Rating Statements** Display and/or print this statement. Currently, you receive this statement by mail early in the fall each year. Now you will have access to it on a moment's notice.
- Review account information Display and/or print a copy of your Statement of Account. Quick access to your payment details and injury cost information.
- Up-to-the-minute transactions View transactions that have been processed since your last Statement of Account.
- View your reported payroll View your reported payroll information anytime, anywhere. Verify the information we have on file. Is it correct? How has it changed over the years?

You can also access your experience rating history, calculate your rate and compare it to your industry rate, view your workers' claim information, and compare your overall claim statistics to that of your industry group. At a glance, MyAccount lets you see how injury prevention can impact your bottom line.

SIGNING UP

MyAccount is free, but you must sign up to access it. MyAccount is best viewed with Internet Explorer 6.0 or higher.

MyAccount was built to be user friendly and is designed to work like other online services, such as online banking. That said, no matter where you are in the process, if you encounter a problem or don't know where to find something, click HELP at the bottom of the page or contact us by telephone (1-877-211-9267) or email (assess@wcb.gov.ns.ca).

When you sign up for MyAccount, you have access to several security levels allowing you to designate who in your company can see particular types of information:

- · Administrator access can access all functions and have the ability to create, modify and delete other users on your account.
- Claims only access to information that will assist with return-to-work and claims management.
- Assessment only access to primarily assessment-related information, such as your company's rates, payroll and experience-rating information.
- Full access access to all functions within MyAccount, but no ability to create, modify and delete other
- **Injury Report submissions access** access to filing injury reports only—no access to your organization's claim information.

MyAccount: Report injuries online and save time.

Follow these steps to sign up for MyAccount:

1. Go to wcb.ns.ca and click on MYACCOUNT. This will take you to the MyAccount login page. On the right-hand side of the page, click on the link that says NOT YET REGISTERED FOR MYACCOUNT? The page that appears describes MyAccount and defines the role of an Employer Administrator. You will then be asked to left click on the NEXT button or the CANCEL button if you wish to end the sign-up session.



- 2. When you have clicked on the NEXT button, enter the Business Number of the account you wish to sign up and provide the information requested, which you will find on your Statement of Account. Remember to use the most recent statement; this is a security feature.
- 3. Left click on the ADD ACCOUNT button if you have additional accounts to sign up, and go through the same process. If you do not have or want additional accounts signed up, left click on NEXT to proceed.
- 4. Provide the information requested to obtain your USERNAME and PASSWORD. You must provide all the information identified with an asterisk (*), including a question and answer that will identify you and allow you to change your password at a later date. Keep this in a safe place. In this step, you will also be required to review and accept the legal and privacy policies. Review them by left clicking and accept them by clicking in the box at the bottom of the page. Click NEXT.
- 5. This page explains that you will receive a confirmation email and follow-up letter to the employer (this may or may not be you). The letter confirms for the employer the name of the Employer Administrator for the accounts identified.
- 6. Click YES to continue or NO to cancel the sign-up process. If you click yes, sign up is completed and you are now looking at the confirmation page. You will receive a verification email at the address provided, and you must click on the link contained in the email to complete the registration verification. Then click on the GO TO LOGIN PAGE button and enter your username and password.
- 7. If you are the Employer Administrator and you are the person signing up, be sure to respond to the verification email (noted in step 6). You will not be successful at logging in if you have not responded to the verification email. That done, you may use MyAccount and, if required, set up other users on any of your accounts.

LOGGING IN

After you've signed up and responded to the verification email, you may log in and conduct business. Follow these easy steps to log in:

- 1. Go to wcb.ns.ca and click MYACCOUNT.
- 2. Enter your username and password and click LOGIN.
- 3. Select the account you wish to access from the drop-down menu that appears if you are registered for more than one account. Otherwise, your single account information will automatically appear.
- 4. If you require other information, or want to do other business, pick an option and proceed as indicated.

DO I NEED WORKPLACE INJURY INSURANCE AND HOW DO I REGISTER?

OBTAINING COVERAGE

REQUIREMENTS TO REGISTER

Most businesses are required to have workers' compensation insurance. A business in a mandatory industry must register with us within 10 days of becoming an "employer." If the company does not have at least three workers when the business is started, coverage is required as soon as the third person is hired. See the definitions of "employer" and "worker" in the glossary.

Registration for some businesses is not required either because the industry in which the business is engaged is not mandatory or because the business has fewer than three workers. Voluntary coverage is available for these employers.

EMPLOYER — EMPLOYEE RELATIONSHIP

Employers must determine who are considered their employees and who are not. This is important because you are not permitted to reduce your employees' remuneration to pay for their workers' compensation coverage. Also, your employees cannot register for workers' compensation coverage for themselves.

If you are not sure who is an employee and who is self-employed, please contact us directly, or read the Canada Revenue Agency (CRA) publication called "RC4110 Employee or Self-employed?" We use CRA's guidelines to determine the nature of an employee's relationship with an employer.

EMPLOYEES WORKING OUTSIDE NOVA SCOTIA

Occasionally, an employee may be required to work outside Nova Scotia. In this case, the employer must confirm with the workers' compensation board equivalent in the area where the employee will be working whether coverage is required with that organization.

If you are not required to register with a workers' compensation board equivalent outside Nova Scotia, upon request, we may extend coverage to your workers doing business outside Nova Scotia. If you need more information about a particular situation, please contact the WCB at 1-877-211-9267 toll free.

OUT-OF-PROVINCE COMPANIES DOING BUSINESS IN NOVA SCOTIA

Employers from outside Nova Scotia are required to register with us if they operate in a mandatory industry and have three or more workers doing business in Nova Scotia for more than five (5) days (cumulative). If you are unsure whether coverage is required, please contact the WCB at 1-877-211-9267 toll free.

SPECIAL PROTECTION COVERAGE

Proprietors and partners are not required to have workplace injury insurance. Similarly, family members of an employer living in the employer's household are not required to have coverage. For these workers, special protection coverage is available.

If you would like to purchase special protection, you must select the desired amount of coverage from a minimum of \$10,200 per year up to the maximum assessable earnings figure confirmed by us at the beginning of each year. Choose an amount that closely reflects your actual gross earnings because, in the event of an injury, the benefits paid are based on the lesser of actual wages earned or the amount of special protection purchased.

Special protection coverage is renewable every year and effective when both the application and full payment are received by us. Payments for special protection accounts must be made payable to "The Workers' Compensation Board of Nova Scotia" and sent to us directly.

Special protection is prorated quarterly. Therefore, if you wish to cancel coverage prior to the end of the year, your coverage is in place to the end of the quarter in which we receive written notification. You will receive a refund for any remaining quarters.

If you choose to purchase special protection for yourself, you must also provide coverage for your workers, even if you employ less than three (3) workers.

VOLUNTARY COVERAGE

Voluntary coverage is available for most employers who are not required to register with us. Once registered, employers have the same rights and responsibilities as those for whom registration is mandatory. If you would like to purchase voluntary coverage, please complete the Employer Registration form found at wcb.ns.ca (under Forms/Employers), or contact the WCB at 1-877-211-9267 toll free for a copy.

SELF-INSURED EMPLOYERS

Self-insured employers are federal and provincial governments that assume their own risk for workplace injuries. As with all claims, when government employees are injured on the job, we pay their injury costs. However, what sets governments apart from non-government employers is that government employers reimburse us for all their injury costs and also pay an administration fee. Because their costs are reimbursed, they do not affect the total cost for administration of the workers' compensation system.

REGISTRATION PROCESS

If you are required to register with us, or you would like to purchase special protection or voluntary coverage, you must complete an Employer Registration Form. If you choose to purchase special protection, you must submit full payment with the form.

- Download the Employer Registration form from wcb.ns.ca (under Forms/Employers); or
- Visit Access to Business (www.accessns.ca/business) to begin the registration process online. This registration method is not available if you are purchasing special protection; or
- Contact the WCB directly at 1-877-211-9267 toll free; or
- Visit our offices during business hours: between 8:00 a.m. and 4:30 p.m., Monday to Friday.

BUSINESS STATUS CHANGE

If your company changes its business status (structure), you must notify us immediately. In certain circumstances, your company may be considered a new employer. The following are some examples of changes to business status:

- You are the sole proprietor of your business, and you decide to incorporate;
- You have a partnership and you purchase your partner's shares, making you a sole proprietor; or
- You and your partners own a business, and the group decides to incorporate.

If you are unsure whether or not your company's status has changed, contact the WCB at 1-877-211-9267 toll free.

CONFIDENTIALITY/REPRESENTATION

We will not disclose confidential information about your business to unauthorized persons. If you have a representative working on your behalf, you must authorize us to release your business information to them. In this case, you must provide us with written authorization confirming the name of the representative and the information to be released.

EMPLOYER ACCOUNTS AND BUSINESS NUMBERS

When you registered with us, we opened at least one account for your company; some employers will require more than one account. Each account is identified by a Business Number, which is unique to each employer.

BUSINESS NUMBERS

The Business Number (BN) is used to identify your business and make it possible for the Canada Revenue Agency (CRA) to process your WCB payroll information and payments. Please use your WCB BN on all correspondence with us and on all WCB remittances made to the CRA.

If your business was registered with the CRA before registering with us, you already have a BN. Your WCB BN includes the same first nine digits (business identifier) used by the CRA, but for WCB accounts, your WCB BN will include the two letters (NW) to identify a WCB of Nova Scotia account (program identifier), and an additional four-digit number to identify your specific WCB account (account identifier).

MULTIPLE INDUSTRIES. DIVISIONS AND PAYROLLS

Most employers will have only one 15-digit WCB BN because they have only one WCB account. However, some employers may require more than one account for payroll reporting efficiency. This may be the case when you have workers engaged in separate divisions within your company. Also, if you keep separate payrolls for your administrative and field staff, or if you hire (sub)contractors or have special protection, you may need more than one account.

Please contact us if:

- You would like to set up additional accounts; or
- You now report more than one business under the same WCB BN and have not already notified us.

CANCELLING COVERAGE

PERMANENT CANCELLATION REQUIREMENTS

Most employers operate in mandatory industries and have more than two workers. For them, workers' compensation coverage is required and cannot be cancelled arbitrarily.

You may cancel your workers' compensation coverage permanently if:

- Your operations are closing permanently or your business has been sold;
- Your workforce drops below three; or
- You have voluntary coverage.

You may cancel your workers' compensation coverage **temporarily** if:

Your business is of a seasonal nature or ceases to operate temporarily.

If you fall into one or more of these categories and wish to cancel your coverage, you may use the Business Discontinuation Form or notify us in writing with the details. You must ensure that all assessable payroll has been reported and that any assessment up to the date the account is closed is paid, including all penalties and interest owing. It is your responsibility to inform your workers they are no longer covered.

CLOSING OPERATIONS

If your business is closing permanently, you will be required to either complete a Business Discontinuation Form or provide written notification to us with the details. In addition, you must report all assessable payroll and pay all premiums owed, including any penalties and interest, up to the date of closing. A copy of the Business Discontinuation Form is available at wcb.ns.ca (under Forms/Employers), or by contacting the WCB at 1-877-211-9267 toll free.

If your business stops operating in the middle of a reporting period, you are still required to complete your Remittance Voucher for that period and forward it to the Canada Revenue Agency on or before your usual due date. You are responsible for any assessment up to the date your business closed, including any penalties and interest.

If you have sold your business, you must provide us with details about the sale (i.e., the purchaser's name, address, telephone and fax numbers).

LESS THAN THREE WORKERS

If you are operating in a mandatory industry, but have reduced the number of your workers to less than three, you may cancel coverage if there is a clear expectation that future operations will involve fewer than three workers for at least 12 continuous months. You must provide us with written notification.

Accounts will not be opened and closed throughout the year simply because the number of workers fluctuates between two and three. If there is any uncertainty, your historical payroll information will be reviewed to determine coverage status and whether cancellation is appropriate. If it is apparent you will have less than three workers for at least 12 continuous months, coverage may be cancelled. In addition, you must report all assessable payroll up to the date you notified us that coverage was no longer required. You are responsible for any assessment up to this date, including any penalties and interest, and must provide notification to your workers that coverage is no longer in place.

VOLUNTARY COVERAGE

Voluntary coverage is coverage purchased by employers who are not required by law to have workers' compensation insurance. Voluntary coverage may be cancelled by notifying us in writing. Coverage is in effect until the date we receive your notification. If you wish to cancel your coverage, you are required to report all assessable payroll up to the date written cancellation notification is received by us. You are responsible for any assessment up to this date, including penalties and interest, and must provide notification to your workers that coverage is no longer in place.

TEMPORARY DISCONTINUATION OF OPERATIONS

There may be times when your business ceases operating temporarily, or because of its seasonal nature, it does not operate for certain periods during the year. You are still required to make your remittances by your scheduled due dates. Failure to report by the scheduled due date, even if there is no assessable payroll during a period, will result in penalties. Therefore, if you know you will have no assessable payroll to report for certain periods, you may find it convenient to complete a Business Discontinuation Form rather than continue to submit Remittance Vouchers for these periods. Alternatively, you may find it convenient to use TeleReply (1-800-959-2256) to notify us of the specific periods during which you will not be operating. This will remove the requirement for you to submit a Remittance Voucher for these periods.

The Business Discontinuation Form notifies us that you will not be operating for a specified time period. If your business stops operating in the middle of a reporting period, you are still required to complete a Remittance Voucher for that reporting period and forward it to the Canada Revenue Agency on or before your usual due date.

IMPORTANT:

- If you have not started operating by the date indicated on your Business Discontinuation Form, or through TeleReply (1-800-959-2256), you are still required to complete and return your Remittance Voucher for the period by the due date. However, you will indicate a zero payroll figure on the Remittance Voucher.
- If you know you will not resume operations by the date expected, please contact us to extend your discontinuation period. Failure to notify us may result in penalties.
- If you start operating sooner than indicated, you are required to begin making remittances on your usual reporting cycle immediately after start up.
- If you do not notify us that you have ceased operating temporarily, and you have not filed a Remittance Voucher for the reporting period, or contacted TeleReply (1-800-959-2256), you will be charged a penalty for failure to report. You will also be charged a provisional assessment for the reporting period and interest.

You must ensure the closing date and the date on which you expect to begin operating again are noted on the Business Discontinuation Form, or entered during the TeleReply (1-800-959-2256) process. Both dates must be provided. If you are not sure of the specific date operations are expected to resume, we will be unable to process your temporary discontinuation request. In this case, you will continue to receive statements and be expected to continue making your remittances.

When the date you expect to resume operating arrives, you will be notified in writing and will receive remittance vouchers. You will then be expected to begin making your remittances on your usual reporting cycle.

During a temporary closure you will continue to receive Statements of Account if there is activity or an outstanding balance on your account. Any outstanding balances must be paid by the usual due date.

BUSINESS DISCONTINUATION FORM

The Business Discontinuation Form is used to notify us your business is closing permanently, will not be operating for a specified period of time, or being sold. It may also be used to cancel coverage. A copy of the form can be found at wcb.ns.ca (under Forms/Employers), or by contacting the WCB directly at 1-877-211-9267 toll free.

WORK SAFE. F. C. WORKERS' COMPENSATION BOARD	OF NOVA SCOTIA		Bus	illess D	Scontin	uation Form
5668 South Street PO Box 1150 Halifax, Nova Scotia 83J 2Y2	Phone: 902.491 Fax: 902.491.8: Toll free: 1.877. Email: infollwcb	326 211.9267				
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HOW IS MY COMPANY CLASSIFIED AND MY ASSESSMENT RATE SET?

The funds needed to cover the cost of WCB benefits and services are collected from registered employers in the form of premiums. Premiums are calculated by applying an assessment rate to a firm's assessable payroll.

Our rate-setting model focuses on how industries share the costs of the system based on the concept of collective liability. In theory, all assessed employers are liable for all injuries. Given that different industries experience different levels of injury costs, it is necessary to set assessment rates at the industry level.

Industries experiencing lower than average costs pay lower than average premiums (based on lower than average assessment rates), and industries experiencing higher than average costs pay higher than average premiums (based on higher than average assessment rates). In theory, if an industry is responsible for 3% of all injury costs, it will be responsible for paying 3% of total premiums.

When you registered with us, your company was classified according to industry and then assigned an industry assessment rate.

The industry rate is set annually using our rate-setting model. Your individual firm rate is then modified to reflect your individual injury experience through a process called Experience Rating.

A complete list of industry types, Standard Industrial Classification (SIC) codes and WCB assessment rates, is posted at wcb.ns.ca (under I am an Employer/Rates), or contact the WCB at 1-877-211-9267 toll free for assistance.

CONTROLLING RATES THROUGH SAFETY

Rates for WCB insurance are much like other insurance rates—those with positive experience pay less than those with poor experience.

When employers take steps to provide a safe work environment, it not only keeps employees safe, it reduces workers' compensation costs for employers. Those who do not will see their rates increase and may receive a surcharge. See page 21 for more details.

CLASSIFICATION AND GROUPING

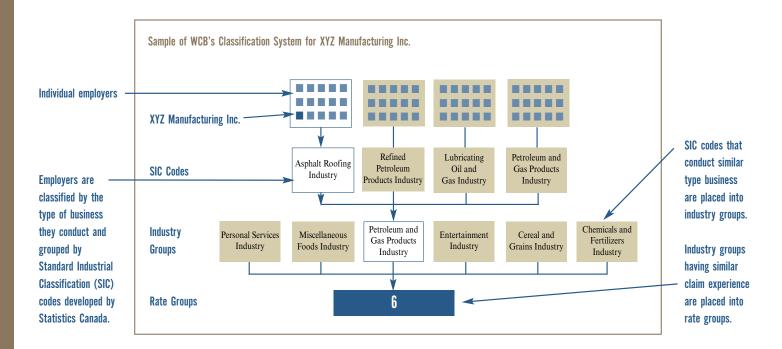
All registered employers are classified by the type of business they operate. The WCB uses Statistics Canada's Standard Industrial Classification (SIC) codes for this purpose. Using SIC codes as a standard ensures businesses operating in similar industries pay similar assessment rates.

One of the goals of our rate-setting model is to set rates that are sufficiently stable. If rates are set for a group that is very small, the rates would be too volatile from one year to the next.

The number of employers who fall into most SIC codes/groups is too small to set a rate based on their experience alone. As a result, we create industry groups that contain SIC codes covering employers with similar types of activity and similar levels of risk.

Even at the industry group level, most groups remain too small. To create larger groups, the WCB takes two or more industry groups having similar claim-cost experience and places them together in a single rate group. Because they have similar cost experience, it makes sense they would have the same industry rate.

Our industry and rate groups are monitored and adjusted, as necessary, on an annual basis. For example, if one of the industry groups within a rate group improves relative to the rest of the rate group, we would move it to a rate group with a lower cost experience.



INDUSTRY RATES (RATE-SETTING MODEL)

When all employers are classified appropriately, costs and payroll are analyzed to determine an appropriate industry assessment rate. Rates are set by first comparing the five-year ratio of costs to payroll for the industry to the ratio for all industries.

Each rate group is assigned a baseline rate based on the claim-cost experience for the entire rate group. For the purpose of setting baseline rates, claim-cost experience is measured as the ratio of the cost of new injuries over a five-year period to the payroll for the same period. The claim-cost experience ratio of the rate group, compared to the overall claim-cost experience ratio of all assessed industries, drives the baseline rate. For example, if a rate group had a claim-cost experience ratio four times greater than the overall claim-cost experience ratio for all assessed industries, the baseline rate is four times the average rate.

As stated earlier, in theory, if the rate group is responsible for 3% of all injury costs, it is responsible for paying 3% of total premiums. The rate is adjusted each year based on the group's new (running) five-year claim-cost experience.

You will receive confirmation of your assessment rate for the next year by September 1st of the current year. Assessment rates by SIC code are available on our website at wcb.ns.ca (under I am an Employer/Rates) or contact the WCB at 1-877-211-9267 toll free for assistance.

COSTS AFFECTING INDUSTRY RATES

Not all injury costs are charged against an industry's claim-cost experience. Therefore, not all costs influence rate setting for that industry.

When calculating an industry rate, we look at payments for new injuries occurring during the most recent five (5) full calendar years. For example, to determine an industry's rate for 2013, we considered only those costs paid on injuries that occurred during the period 2007 to the end of 2011. Injuries that occurred prior to 2007 do not influence rate setting for 2013.

We also apply "weighting factors," which vary by year of injury, to the costs before calculating industry rates. The weights are higher for more recent injuries and lower for older injuries. By using these weights, we make industry rates more responsive. If an industry's recent experience is good, the rate will come down faster than without the weighting factors; if the recent experience is poor, the rate will go up faster.

As well, the costs of an injury included in an industry's experience is limited to an amount equal to two times the maximum assessable earnings in the year of the injury. This means any injury costs that are greater than double the maximum do not affect the industry's experience and rate.

A fatality in a workplace is a terrible tragedy. If a fatality does occur, a fixed cost will be assigned for the purposes of calculating your rate which is two times the maximum assessable earnings in the year of the injury.

Costs for long-term industrial diseases are excluded from the rate-setting calculation as these are not true "new" claims. Rather, these are injuries that arose out of exposure to workplace conditions that may have occurred in the past.

COMPANY RATES (EXPERIENCE RATING)

After rates are set at the industry level, your individual rate is modified to reflect your own injury experience relative to other employers in your rate group. This process is referred to as "Experience Rating."

Experience Rating shifts a relative amount of the financial responsibility to companies with worse-thanaverage experience and rewards companies with better-than-average experience. Your rate will decrease (merit) if your experience is lower than the average claim-cost experience, and will increase (demerit) if you have above average claim-cost experience. In this way, Experience Rating provides a more equitable system and an incentive for improved safety. In theory, Experience Rating is intended to be a revenue-neutral program.

The ratio of new injury costs to payroll over a three-year period is the measure of risk used to apply Experience Rating to individual employer rates. The size of the merit or demerit resulting from Experience Rating is determined by a comparison of your cost ratio with the average cost ratio in your rate group.

The maximum merit or demerit you are eligible to receive is based on size, as measured by assessment premiums. A large company participating fully in the Experience Rating process may receive up to a 30% merit or 60% demerit. Smaller employers may receive up to a 10% merit or 20% demerit.

New firms do not fully participate in Experience Rating until they have built up sufficient claimcost experience. After one year's claim-cost experience, the firm participates in the program

at 25%; after two years, at 50%; and after three years, the firm participates fully in the Experience Rating program.

PREMIUM	MAXIMUM Merit	MAXIMUM Demerit	PARTICIPATION Level
\$5,000 or less	10.00%	20.00%	33.33%
\$5,200	10.30%	20.60%	34.33%
\$5,400	10.60%	21.20%	35.33%
\$5,600	10.90%	21.80%	36.33%
\$5,800	11.20%	22.40%	37.33%
\$6,000	11.50%	23.00%	38.33%
appropriate me	erit; add 0.60%		to determine the demerit; and add
1	1	•	
\$18,000	29.50%	59.00%	98.33%
\$18,200	29.80%	59.60%	99.33%
\$18,400	30.00%	60.00%	100.00%

COSTS AFFECTING COMPANY RATES

When setting a company's Experience Rating, we look at payments for new injuries that occurred during the most recent three full calendar years. Using only recent injury costs ensures the system is dynamic and that your Experience Rating adjustment reflects your company's current injury experience. Costs from injuries long past do not continue to affect your current rate.

Not all costs are included in Experience Rating. For example, for 2013, a company's experience is affected by costs associated with new injuries that occurred between 2009 and the end of 2011. For Experience Rating, a standard amount is charged for fatalities, which is set at five times the injury year's assessable maximum. In addition, at the employer level, all other costs excluding fatalities are capped at two times the maximum assessable earnings in the injury year. Also excluded from consideration are costs for long-term industrial disease claims.

As with industry rates, we apply "weighting factors," which vary by year of injury, to the costs. The weights are higher for more recent injuries and lower for older injuries, making the calculation more responsive to recent experience.

Experience Rating provides an incentive for you to create a safer working environment. Implementing return-to-work programs and safety committees is one way to do this. Involving your workers will improve buy in. Improved safety results in fewer lost work hours, which means happier and healthier workers and lower claim-cost experience. Working together, employers and workers who reduce injury costs can have a direct influence on assessment rates.

ADVICE NOTICE

If you would like details about the injury costs associated with your workers' claims, you may request the set up of an Advice Notice by calling 1-877-211-9267. This report is available monthly, quarterly or annually.

THE SURCHARGE PROGRAM

Employers whose claims costs are significantly and consistently above industry averages may receive a surcharge under the WCB's Surcharge Program.

The Surcharge Program is a rate-setting model that is more responsive to the safety performance of individual employers. The goal of the Surcharge Program is to encourage employers to take the steps necessary to create safer workplaces.

The surcharge applies to employers whose cost ratio is consistently at least 200% worse than the cost ratio in their rate group over a consecutive number of Experience Rating Statements.

In a typical year, less than one half of one percent (0.5%) of employers will be surcharged. This means their claims cost experience has been at least 200% worse than their industry average for four consecutive years. They will have received a warning notice in each of the preceding two rate announcement packages. Beginning in 2013, any

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surcharged employer whose improvements take them below the 200 % threshold for less than three years will be immediately returned to a surcharge position, instead of being warned again for two more years.

The number of years considered depends on the company size as measured by their Experience Rating participation level:

- four (4) years for large employers (100% participation);
- five (5) years for medium employers (50-99% participation); or
- six (6) years for small employers (less than 50% participation).

In some cases, surcharges will be significant. The surcharge is cumulative in nature and will be applied up to a maximum of 20% of the industry rate each year.

EXAMPLE - SURCHARGE

An employer pays an industry rate of \$5.00 per \$100 of assessable payroll, plus \$3.00 for its own experience rating demerit. In 2013, the employer is 275% worse than the average in their rate group and has been at least 200% worse for a number of years.

- The maximum allowable demerit is 275% 200% = 75% of the industry rate, which is \$3.75.
- The employer's initial demerit is 20% of the industry rate, which is \$1.00.

Assuming the industry rate remains at \$5.00 and the employer remains at 275% worse than average, their rate would change as follows:

2013 \$5.00 industry + \$3.00 experience rating + \$1.00 surcharge = \$9.00 rate2014 \$5.00 industry + \$3.00 experience rating + \$2.00 surcharge = \$10.00 2015 \$5.00 industry + \$3.00 experience rating + \$3.00 surcharge = \$11.002016 \$5.00 industry + \$3.00 experience rating + \$3.75 surcharge = \$11.75

This means, it will increase up to 40% the second year, up to 60% the third year and so on if the employer's safety record does not improve to levels comparable with their peers.

THE CONDITIONAL SURCHARGE REFUND PROGRAM

Any employer in a surcharge position from 2013 onward may be eligible to receive a surcharge refund. Surcharges collected by the WCB will be set aside and employers will be eligible for a refund up to the amount of the surcharge they paid if an employer makes appropriate investments in safety. That includes health and safety training, third-party safety audits, new equipment, and hiring or contracting health and safety staff. Any investments in safety must directly benefit workers in Nova Scotia.

EXPERIENCE RATING STATEMENT

An illustration and explanation of the Experience Rating Statement is provided here. The statement includes valuable information about your company and rate group. It is sent to employers whose workers had claims that impacted their rate. Review the illustration for clarification. More details about how your rate is set can be obtained by contacting the WCB at 1-877-211-9267 toll free to request an Experience Rating Detail Report.

- The top of the statement shows your company name and address, Business Number (BN) and firm number. Below this, you will find your new rate, including your industry levy, if applicable.
- Section A shows how your rate was calculated beginning with your basic industry rate and adjusting up or down for your company's own experience rating and poor safety performance surcharge, if applicable. If you work in an industry that collects a levy for safety programming, your levy is also given. Finally, you can see a range of rates, the lowest of which you can reach with improved safety performance.
- Section B gives your Standard Industrial Classification (SIC) code and industry group.
- Section C shows your assessable payroll over a three-year period and your injury costs for the same period. These amounts are used to determine your experience rating, which is indicated in Section A.
- Section D gives your cost ratio, resulting merit or demerit, and adjustment. These figures are calculated from the information in Section C.

Workers' Compensation Board of Nova Scotia	P.O. Box 1 Halifax, No B3J 2Y2	
Experience Rating Statement for 2011	Telephone Toll Free: Fax: Website:	902 491-8324 877 211-9267 902 491-8326 www.wcb.ns.ca
ABC INDUSTRIES	Business No:	99999 9999 NW000
123 SAFETY AVENUE	Firm Number:	999999 99
SAFETOWN, NS	Date:	31/08/2010

Your 2011 assessment rate	e: \$3	.71 per \$100 as	sessable payroll
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Basic Industry Rate	\$-	4.02	
Experience Rating Merit/Demeri	t: -\$(0.40 see de	tails in Section D below
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TOTAL RATE for 2011:	\$3	.71 per \$1	00 assessable payroll
SECTION B: SIC and	Industry Group	SECTION C:	Cost and Payroll
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in which they operate, and group activities and risk into industry g	s industries with similar	2009 2008 2007	\$940,529 \$510,907 \$689,862
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SECTION D: Your Ex	perience Rating Det	ails	
Experience Rating for 2011 is ca costs and payroll are determined			
The key measure in determining divided by your payroll. The low			
Your Cost Ratio is:	33.61% LOWER	Than Your Rate Gr	oup's Cost Ratio

INDUSTRY LEVY

Each year we collect a levy on behalf of the forestry, trucking, construction, retail gasoline, fisheries, and automobile dealers safety associations in Nova Scotia. The levy monies are used to fund industry-specific safety associations. The levy is calculated in different ways depending on the industry. It must be added to your assessment rate and used to determine the amount of your premium.

If you do not operate in one of these industries, you do not pay a levy. If you operate in an industry for which a levy is collected, you cannot opt out of paying the levy. If you would like more information about how the levy is used, please contact your industry safety association.

The levy rate, if payable, is noted in Section A of your Experience Rating Statement. Below is the list of industries for which we collect levies. Contact them for more information about safety programming.

•	Nova Scotia Construction Safety Association	1-800-971-3888	www.nscsa.org
•	Forestry Safety Society of Nova Scotia	902-895-1107	www.fss.ns.ca
•	Nova Scotia Trucking Safety Association	1-888-329-9660	www.nstsa.ca
•	Retail Gasoline Dealers Association of Nova Scotia	1-877-860-3805	www.ataatlantic.ca/rgda
•	Nova Scotia Automobile Dealers Safety Association	902-425-2445	www.nsadsa.ca
•	Fisheries Safety Association of Nova Scotia	902-742-7521	www.fisheriessafety.ca

HOW DO I REPORT MY PAYROLL AND PAY MY PREMIUMS?

ASSESSMENT PAYMENT PLAN

The Assessment Payment Plan outlines the process you use to make your remittances (i.e., report your payroll and pay your WCB premiums). It is made possible through a partnership we have with the Canada Revenue Agency (CRA). The Assessment Payment Plan is based on the payroll deductions program of the CRA, and uses many of the rules and processes used in CRA programs. Although we maintain ownership of the Assessment Payment Plan, the involvement of the CRA is significant and vital. The role of the CRA is to accept remittances from employers on our behalf.

REMITTANCE FREQUENCIES, REPORTING PERIODS AND DUE DATES

Making your remittances is a periodic process occurring throughout the year, and in most cases, on the same schedule you would use to report to the CRA. If you do not currently report to the CRA, you are still required to report your WCB remittances through the CRA. In this case, we will provide you with a Business Number.

Currently, there are six remitting frequencies:

- · monthly;
- quarterly;
- twice a month (Threshold 1);
- four times a month (Threshold 2);
- bi-weekly payroll (Threshold T2B); and
- semi-monthly payroll (Threshold T2S).

If you have more than one account, each account may require a different reporting frequency. For example, you may have a separate account for (sub)contractors, if you use them. Generally, all (sub)contractor remittances are made quarterly, regardless how often remittances are made for your other accounts. However, you may contact the WCB at 1-877-211-9267 toll free to arrange to make (sub)contractor remittances more often, if you prefer. Use the same number to contact us if you would like to set up a new account to align with your CRA reporting.

If you have special protection coverage, you do not participate in the Assessment Payment Plan. However, you are still required to have a Business Number and pay a premium for your coverage. In this case, the premium is paid at the time your application is submitted, and it is paid directly to us (not to the CRA).

Upon registration, we confirm your payment frequency and provide details about important dates in the remitting process. They are highlighted again here for your convenience. For more clarification, review the examples.

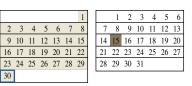
Important Dates in Your Remitting Process

- If you are a **MONTHLY** remitter, your:
 - Reporting period is always the 1st day of the month to the last day of the month
 - End-of-period date is always the last day of the month
 - Due date is always the 15th day of the next month*

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29	30	31				

- If you are a QUARTERLY remitter, your:
 - Reporting period is always the 1st day of the quarter to the last day of the

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- End-of-period date is always the last day of the quarter
- Due date is always the 15th day of the month after the end of the quarter*

If you are a **THRESHOLD 1 (T1)** remitter, your:

- First reporting period is always the 1st day of the month to the 15th day of the month
- End-of-period date is always the 15th day of the month
- Due date is always the 25th day of the same month*
- Second reporting period is always the 16th day of the month to the last day of the month
- End-of-period date is always the last day of the month
- Due date is always the 10th day of the next month*

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If you are a **THRESHOLD 2 (T2)** remitter, your:

- First reporting period is always the 1st day of the month to the 7th day of the month
- End-of-period date is always the 7th day of the month
- Due date is always three business days after the 7th*
- Second reporting period is always the 8th day of the month to the 14th day of the month
- End-of-period date is always the 14th day of the month
- Due date is always three business days after the 14th*
- Third reporting period is always the 15th day of the month to the 21st day of the month
- End-of-period date is always the 21st day of the month
- Due date is always three business days after the 21st *
- Fourth reporting period is always the 22nd day of the month to the last day of the month
- End-of-period date is always the last day of the month
- Due date is always three business days after the end of the month*

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Notes for T2 remitters:

- Threshold 2 remitters make your remittances as noted above.
- Threshold 2B remitters make at least one remittance for either of the first two periods of each month and at least one for either of the last two periods. Your end of period dates are the same as for a T2 remitter. Your remittances are due on or before the third business day after the end of each reporting period in which you have a pay day.
- Threshold 2S remitters make at least two remittances each month. Your end of period dates are the same as for a T2 remitter. Your remittances are due on or before the third business day after the end of each reporting period in which you have a pay day.
- For all types of remitters, if your due date falls on a Saturday, Sunday, national or Nova Scotia holiday, you must make your remittances by the next business day following your due date.

DUE DATES

Where possible, your remittance due dates have been harmonized with those used by the CRA. Most employers use the same schedule they use to report payroll deductions to the CRA. See above for due dates relevant to your reporting frequency.

Penalties and interest may be charged for late reporting or non-reporting.

STATEMENT OF ACCOUNT

We issue a Statement of Account on the 25th day of each month to all employers that have activity on their accounts, or outstanding balances. Please take the time each month to review your statement to ensure all transactions are accounted for and accurate. Contact the WCB at 1-877-211-9267 toll free, immediately, if any of the information is incorrect. You can also view your Statement of Account online through MyAccount. See more about MyAccount on page 8. Your statement has six sections and provides important information.

Account identification

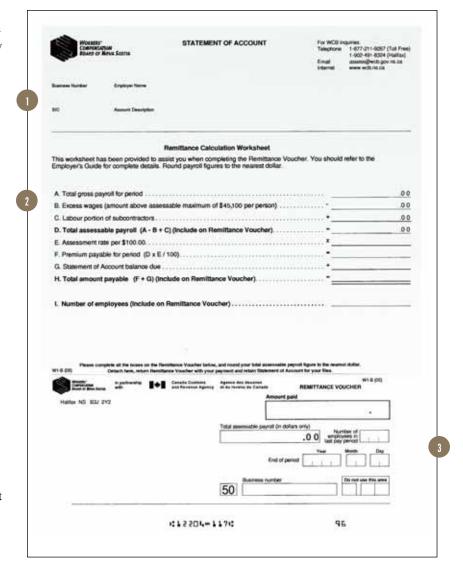
The information preprinted in this section is used to properly identify your account. If you have more than one account, you will receive a statement for each account on which there is activity.

Remittance calculation worksheet

The Remittance Calculation Worksheet is provided to assist you in calculating your assessable payroll, premium and payment. You should keep the worksheet for future reference. If you are an accelerated remitter, your Worksheet is located above the Remittance Voucher in your booklet. How to complete the Remittance Calculation Worksheet is explained on page 28 under "Making Your Remittances."

Remittance voucher

The Remittance Voucher must be completed and sent with your payment to the CRA by your due date for each reporting period. It is filled



out after you complete the Remittance Calculation Worksheet. Some of the information is preprinted by us. It is your responsibility to ensure the amount of your payment, your total assessable payroll, the number of employees during the period and the end date for the reporting period have been inserted on the voucher. How to complete the Remittance Voucher is explained on page 28 under "Making Your Remittances."

Remittance instructions (not shown)

Brief instructions about how to make your remittances are noted on the back of the Remittance Calculation Worksheet. If you remit more often than monthly, you will receive a booklet containing a year's supply of vouchers before the start of each year. This booklet contains your remittance instructions.

Summary of financial transactions

Financial transactions for the past month are noted in this section. Details for each transaction are provided. If either the payroll reported or payment amount do not appear on your statement, please contact the WCB at 1-877-211-9267 toll free immediately. Use the same number to contact us if the payroll information is incorrect. The transaction amounts are totaled to provide the balance due or credit amount. Overdue balances are also listed and, if a balance has been placed in the judgment process pending a legal proceeding, this amount is also listed.

Remittances made just prior to the date your Statement of Account is issued may not be noted because they are still being processed. They will be reflected on your next statement and, once processed, will be viewable through MyAccount. See page 8 for details.



Statement messages

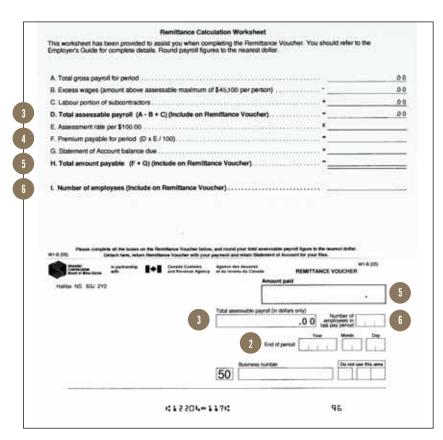
We use this section to notify you about any issues with your account, changes to your insurance coverage and important messages about safety. Please read it carefully.

MAKING YOUR REMITTANCES

Remittances are based on actual payroll and made periodically during the year. There are eight steps involved in making your remittances and each is described below. Please refer to the illustration below and, if you are an accelerated remitter, to the illustration on page 29.

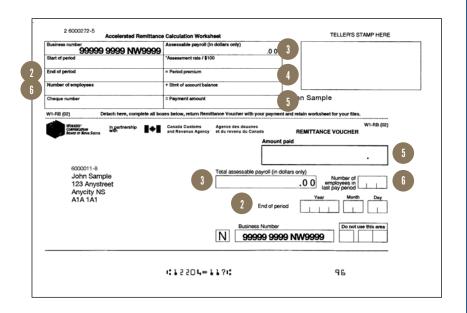
- Your workers A "worker" is any full-time, part-time or casual worker, including those hired through a Human Resources and Skills Development Canada grant; all owners, officers and directors of an incorporated company, whether active or not, who are carried on the payroll; and all (sub)contractors who work in mandatory industries and who do not have their own coverage in place (as evidenced by a WCB clearance letter). When in doubt about who you must provide coverage for, please contact the WCB at 1-877-211-9267 toll free.
- Due date and end of period date If you do not submit your remittances by your due date, you may receive a penalty and be charged interest. Please ensure you put the correct end of period date on the Remittance Voucher. Your due date and end of period date will be different depending on the type of remitter you are. See page 25 for details.
- Total assessable payroll You can use your Remittance Calculation Worksheet (found on your Statement of Account) to calculate your total assessable payroll. If you are an accelerated remitter, your Worksheet is located on the top portion of each Remittance Voucher in your booklet. Follow the steps below to calculate your assessable payroll.

Total Gross Payroll for the Period (Line A) Begin with your total gross payroll figure for the period. Your total gross payroll must include wages paid during the reporting period, rather than wages earned. Enter your total gross payroll for the period at Line A on your Remittance Calculation Worksheet. The gross payroll figure is not shown on the Accelerated Remittance Calculation Worksheet, but it must be used to determine your total assessable payroll. If the division in question has been set up for reporting (sub)contractors only, enter zero on Line A.



"Assessable payroll" is defined as all employment earnings that are reported to the Canada Revenue Agency in Box 14 of the T4, less:

- Employer-funded shortand long-term disability benefits:
- Top-up of workers' compensation benefits;
- Top-up of earnings-loss benefits;
- Top-up of maternity and parental benefits; and
- Equipment allowance of 25% of employment earnings for workers in the logging industry who supply their own chain saws.



When calculating your total gross payroll, **include** the wages of the following workers:

- All full-time, part-time and casual workers, including those hired through a Human Resources and Skills Development Canada grant;
- All active officers and directors who are carried on the payroll of a limited company; and
- All workers doing business outside the province, who are not covered by the Workers' Compensation Board of Nova Scotia equivalent in that province and who have received confirmation they are covered by us.

Do not include the wages of the following workers:

- Proprietors and any family members living in their household;
- Partners and any family members living in their household;
- Family members of officers and directors who, themselves, are not an officer or director (active or not) of an incorporated company, who are living in their household;
- Classes of workers identified in Sections 9-14 of the Workers' Compensation General Regulations: and
- Workers doing business outside Nova Scotia who are covered by the workers' compensation board equivalent in that area.

Prorated Wages

The wages of any officers (if the firm is a limited company) and the wages of any workers who provide support to the separate divisions or accounts must be prorated based on the total gross payroll for the previous year. The prorated amount is included in the total gross payroll for the applicable divisions/ accounts. Wages to be prorated should not exceed the maximum assessable earnings per person for the given year. If wages cannot be prorated, then the wages must be applied to the division/account with the highest assessment rate. See "Example - Prorating" on page 30.

Excess Wages (Line B, page 28)

Excess wages are earnings in excess of the maximum assessable earnings per worker per year. The maximum assessable earnings figure is confirmed by us each year. Find this figure at wcb.ns.ca (under I am an Employer/Rates), or contact the WCB at 1-877-211-9267 toll free.

You are required to count earnings for each worker until their earnings reach the assessable maximum. Once this amount has been paid in a year, all further wages for this worker are considered excess wages and are not included in your total assessable payroll calculation.

When the maximum assessable earnings are reached for all your workers and you have zero payroll to report, you are still required to submit a Remittance Voucher showing the zero payroll. Alternatively, you may use TeleReply (1-800-959-2256) to report your zero payroll.

Enter the excess wages at Line B on your Worksheet. This figure is not shown on the Accelerated Remittance Calculation Worksheet, although it is still necessary for accelerated remitters to use this figure to determine their total assessable payroll.

Labour Portion of Subcontracts (Line C, page 28)

If your business hires (sub)contractors, you must include the labour portion of each contract in your total assessable payroll calculation if:

- the (sub)contractor is not assessed and in good standing with us as demonstrated by a clearance letter, and
- the work performed under the contract is conducted in a mandatory industry.

Wages or labour for (sub)contractors must be included with the last remittance of each calendar quarter. You may choose to remit more frequently for your (sub)contractors on request to the WCB at 1-877-211-9267 toll free.

A separate account may be set up for (sub)contractor reporting for your convenience. If you have a separate account for (sub)contractors, you will enter zero for gross payroll and excess wages on your Remittance Calculation Worksheet.

EXAMPLE - PRORATING

A firm, operating in two distinct industries, has two divisions/ accounts with administrative staff that support both accounts and a sole officer who draws a wage from the operation.

The total assessable payroll for both accounts was \$1,000,000 for last year. If we divide the payroll for each account by the total of the two payrolls, then we can determine the percent of the total assessable payroll that each account represents.

In this example, assessable payroll for last year for the first account was \$600,000 (60% x \$1,000,000) and for the second account, \$400,000 (40% x \$1,000,000).

Next, we apply the percentage found in the assessable payroll calculation to the current payroll for shared administrative staff and officers. The total wages for the two accounts for the current year is \$130,000 broken down into \$90,000 for common support staff and \$40,000 for the officer.

Therefore, \$78,000 is included in the total assessable payroll for the first account, calculated as follows:

Support staff: $$90,000 \times 60\% = $54,000$ Officer: $$40,000 \times 60\% = $24,000$

\$78,000

For the second account, the total assessable payroll is \$52,000, calculated as follows:

Support staff: $$90,000 \times 40\% = $36,000$ Officer: $40,000 \times 40\% = 16,000$ \$52,000 If the labour portion of the contract is not specifically noted in the contract, you must use the percentages indicated in the table on page 35 to determine your assessable labour. This table is also found on the back of your Annual Subcontractor Report.

Enter the labour portion of your contracts at Line C on your Worksheet. This figure is not shown on the Accelerated Remittance Calculation Worksheet, although it is still necessary for accelerated remitters to use this figure to determine their assessable payroll.

See more about reporting (sub)contractors on page 33.

Total Assessable Payroll (Line D, page 28) Determine your total assessable payroll by using the following formula: Total Assessable Payroll = Gross Payroll - Excess Wages + Labour Portion of Subcontracts

Enter this figure at Line D on your Remittance Calculation Worksheet. Accelerated remitters enter this figure at the top of the second column of your Worksheet. This figure must also be noted on your Remittance Voucher.

Calculating your premium – When you know your total assessable payroll, and you've entered it on Line D on your Worksheet, multiply this amount by your assessment rate. The assessment rate, preprinted on Line E of your Remittance Calculation Worksheet, comes from your Experience Rating Statement. Your total assessment rate is listed in the "Summary of Financial Transactions" section on your Statement of Account. This rate includes your individual assessment rate, plus your industry levy, if applicable. The WCB collects a levy from employers in certain industries. The levy is noted in Section A of your Experience Rating Statement. If you are an accelerated remitter, enter your total rate (individual rate plus levy) on your Worksheet in the second box in the right-hand column.

Multiply your total assessable payroll for the period by your assessment rate and divide by 100 to determine your premium. Enter your premium payable at Line F. If you are an accelerated remitter, enter this amount in the third box in the right-hand column of your Worksheet.

Calculating your payment – If you have an outstanding balance or credit on your account, it will be noted on your statement in the top section and at Line G on your Worksheet. If you are an accelerated remitter, enter this amount on your Worksheet in the second last box in the column on the right.

The payment amount is the premium (Line F) plus the balance due on your Statement of Account (Line G). If you have a credit balance, this amount is subtracted from your premium. Enter the amount payable at Line H on your Worksheet, or in the box at the bottom of the right-hand column, if you are an accelerated remitter. The payment amount must be noted on the Remittance Voucher.

Counting your employees – The number of employees includes those people paid during the reporting period. Count anyone for whom you will complete a T4, including part-time and temporary employees, employees absent with pay, etc. Do not count persons for whom you will not complete a T4, such as occasional employees not part of your payroll and persons who did not draw pay in the reporting period, such as those on unpaid leave. Note this number at Line I on your Remittance Calculation Worksheet, and also on your Remittance Voucher. Accelerated remitters enter this number in the fourth box down the left-hand side of your Worksheet and on the Voucher. Although not all of your workers may be counted for purposes of reporting the number of employees, the amount you pay all your workers must be included in your total assessable payroll.

Completing the remittance voucher – When you have completed the Remittance Calculation Worksheet, review the information preprinted on your Remittance Voucher to ensure it is correct. Enter your payment amount (from Line H) in the first box, and your total assessable payroll (from Line D) in the box below it. Both of these figures must be provided to avoid receiving a penalty. If either of these figures is zero, write "0" in the box. You must make a remittance even if your payment amount or payroll is zero and, as usual, it must be received by your due date. For your convenience, you may use TeleReply (1-800-959-2256) to report a zero payroll.

The number of employees is entered in the box beside your payroll. Enter your end of period date on the Voucher. The BN will be preprinted.

- **Submitting your payments** When you have completed all the spaces on your Remittance Voucher, you may make your remittances through any payment channel currently used to make payments to the Canada Revenue Agency. These include:
 - in person at your bank;
 - electronically (online) by computer banking or telephone banking;



- automatically through your payroll service provider; or
- by mail using the self-addressed envelope to the Canada Revenue Agency, 875 Heron Road, Ottawa, ON, K1A 1B1.

When making your remittances, please keep the following points in mind:

- Make your cheques payable to the Receiver General for Canada.
- Pay your Canada Revenue Agency payroll deductions and WCB payment with a single cheque or separately. If you decide to pay together, you must complete a Remittance Voucher for both organizations and submit both vouchers with your cheque. Your cheque must be for the total amount owed for each program.
- If you are not making a payment, you cannot make your remittance at a financial institution. In this case, please mail your Voucher to the Canada Revenue Agency by your due date, or use TeleReply (1-800-959-2256).
- No matter which method you choose to make your remittances, they must reach the Receiver General by your due date. Please ensure that remittances made through banks and bank machines are processed by your due date.
- Your remittances must include a payroll figure and payment (including premium and any outstanding balance on account). If the payroll figure is missing, a penalty will be applied to your account. If your payment is late, interest will be applied. Daily interest is calculated and accrued on all unpaid balances and applied monthly to your account.

TELEREPLY (1-800-959-2256)

TeleReply is an automated telephone reporting system. It is available to our clients through an existing business partnership with the Canada Revenue Agency (CRA).

Each agency has its own set of reporting requirements. Please ensure you provide the appropriate information for each agency separately.

You can use TeleReply to report:

- · A zero payroll; or
- · Payroll when you are not making a payment; or
- When your business is closing temporarily.

When using TeleReply, your usual due dates apply.

When you call TeleReply, the system will guide you through each step of the process. However, for your convenience:

- · Complete your Remittance Voucher before you call. This serves two purposes. First, you will have a paper copy of the information for your files in the event you are audited at a later date. Second, you will have the appropriate information ready when prompted to enter it by the automated system.
- Do not use a cellular or cordless telephone, or a telephone with the keypad in the handset. This will prevent you from hitting the wrong keys and increase your privacy.
- Please ensure you choose the "WCB" option when prompted to avoid entering WCB information for CRA questions.
- · Enter all the required information before you hang up, otherwise your information will not be saved. When you have entered all the required information, confirmed it is correct, and the process is completed, you will receive a confirmation number. If you do not receive a confirmation number from the TeleReply system, your information has not been saved. In this case, you will have to try again, or send your Remittance Voucher to the CRA using another method.

REPORTING SUBCONTRACTORS

If you do not hire (sub)contractors, this section is not relevant to you. However, if you hire (sub)contractors, they are considered your workers and you may have to include the labour portion of your contracts with your total assessable payroll. Please read below to determine if you must include (sub)contractors in your payroll calculation.

• If you hire a (sub)contractor who works in a mandatory industry, but who is not required to be registered with us, the assessable wages associated with the (sub)contractor's work must be included in the calculation of your total assessable payroll and reported at least quarterly on your Remittance Voucher. In this case, the (sub)contractor is considered your worker and you cannot hold back premiums. If you determine at a later date that the (sub)contractor does have workers' compensation coverage, an adjustment will be made.

- If you hire a (sub)contractor who is not working in a mandatory industry, then no premiums are payable on behalf of the (sub)contractor. The (sub)contractor is not covered by workers' compensation insurance in the event of an injury. You are still required to report the contract on your Annual Subcontractor Report. Examples of typical contracts in non-mandatory industries include accounting, drafting, surveying, consulting engineering, legal and project management.
- If the (sub)contractor is registered with us but is not "in good standing" (meaning he/she has coverage, has met all payroll reporting requirements, has paid all premiums to date and has no outstanding balance on account), then you and the (sub)contractor are jointly responsible for premiums associated with the (sub)contractor's work. In this case, you may withhold the amount of the (sub)contractor's premium from the contract. This is the only situation in which you can hold back a portion of the (sub)contractor's wages.

If you hire (sub)contractors, you must complete an Annual Subcontractor Report (see "Calculating the Labour Portion of Contracts" below).

CALCULATING THE LABOUR PORTION OF CONTRACTS

When you have determined which (sub)contractors must be included in your payroll, you must now determine the amount of their wages to be included. The amount you calculate must be included in your total assessable payroll calculation at least quarterly.

ANNUAL SUBCONTRACTOR REPORT

To calculate the labour portion of contracts, use your Annual Subcontractor Report. The Annual Subcontractor Report is a list of all (sub)contractors hired during the calendar year and recorded quarterly. It includes information about the job, wages and proof of coverage (i.e., clearance letter). All (sub)contractors hired must be reported, including those who are not mandatory.

To complete the Annual Subcontractor Report:

• Provide the information for columns 1-6. These are self explanatory. At this point, for those (sub)contractors who provided a clearance letter or who are not working

is report must be completed by on subside the province. When on all during the year All information readons of information and Protects	mpleted, it provides a detailed d gathered, returned and disclosed	exception of all subcontracts	es hired and	Columns 8 a		labour porti	on of the contrac	prily 8, enter this amount in Co a back of this report to do	
in all subcontractors emproyed duri berege. For those subcontractors with some portion of the compacts with soil quarter.	ng the year, you were required to more you did not obtain a Covere	six Letter, you were required to	mobule the	amount in C	percentage to note in D plumin St.	Column A. In Column A. p	this case, multi- liceus sente the	pty Column 6 by Column I and of person date or wis	L and setur for
you did not receive a Clearance mount for that contract in the pay ere amounts? (2) No. (2) No.	pod you reported throughout the				pour tre, beagings (made or combinated that empress			ecount rouge Attenuation	Decade :
Rusiness Name Address				Romen Kurdi				NW Reporting flow	
Selective Series	2 Subcontinuitor Assissos	Summen Number or Social Insurance Number	Chustones Latter (Y / N)	Special Mode	6 Situr Velue of More Parksmed (S)	T* Labour Only (T / N)	iabour Partice (%)	9* Actual Accessable Latour (\$)	10* End of Person Di Remotes
1st Quarter - Junuary to Mar	sh Report								
									+
Total Actual Aspensative Labour	for 116 Quarter					17		1	+
2nd Quarter - April to June R	iport		3 3			15. 1			
					_	-	_	_	-

- in a mandatory industry, no further information or calculation is required. For all (sub)contractors hired without a clearance letter, you must complete Column 7 and/or 8 to calculate the total actual assessable labour for (sub)contractors paid during the quarter.
- In Column 7, please indicate whether the amount noted in Column 6 is for labour only. If you know the labour portion of the contract, enter this amount in Column 9. If you do not know the labour portion of the contract, use the table on page 35 (also found on the back of the Annual Subcontractor Report) to determine the appropriate percentage to note in Column 8. In this case, multiply Column 6 by Column 8, and enter this amount in Column 9. If you answered NO in Column 4, please enter the "end of period" date in which you included the labour portion of the contract in your payroll and paid the associated premium in Column 10.

- At least quarterly, total the actual assessable labour amounts (Column 9) and enter this figure in the row designated for the quarterly total. If you are a monthly or quarterly remitter, transfer the total assessable amount for each quarter to Line C on your Remittance Calculation Worksheet. If you are an accelerated remitter, your Worksheet does not include a space for this figure, but you must be sure to include this amount in your total assessable payroll calculation.
- At the end of the fourth quarter remittance period, the back page of the Annual Subcontractor Report must be completed in full. Also, please ensure the business name, address and BN are correctly entered on the front of the report, and that the reporting year is noted clearly.

Submit the Annual Subcontractor Report to us by the last day of March in the year after the reporting year. Additional copies of this report are available electronically on our website wcb.ns.ca (under Forms), or by calling us directly. If you need additional space, you may create your own form as a spreadsheet, but ensure it includes all the information required on this report.

A \$50 penalty is charged for late submission of the Annual Subcontractor Report.

TYPE OF CONTRACT	PORTION FOR LABOUR
Labour only	100%
Labour and materials	50%
Courier service	50%
Trucking and leased equipment	nt 25%
Logging (chain saw)	75%

CLEARANCE LETTERS

The clearance letter confirms a company is in good standing, which means the company has workers' compensation coverage, has met all payroll reporting requirements, has paid all premiums to date and has no outstanding balance on account.

If you require a clearance letter, it can be obtained in several ways.

For your own company:*

- Visit MyAccount at wcb.ns.ca. You must be signed up to access MyAccount and have your Business Number at hand. See instructions on page 9.
- By visiting Access to Business (A2B) at www.accessns.ca/business. You must have your Business Number at hand,
- By sending an email to clearance@wcb.gov.ns.ca; or
- By faxing a request to 902-491-8326.

For your (sub)contractors:*

- Visit MyAccount at wcb.ns.ca. You must be signed up to access MyAccount and have your subcontractor's Business Number at hand. See instructions on page 8.
- By visiting Access to Business (A2B) at www.accessns.ca/business. You must have your Business Number at hand; or
- By requesting one directly from your (sub)contractor.
- * Clearance letters are available through MyAccount for all accounts. Clearance letters may also be obtained through Access to Business (A2B) for incorporated companies only. You cannot obtain a clearance letter online through the A2B for special protection, sole proprietorships or partnership accounts. For these types of accounts you may use MyAccount or obtain the clearance letter from the sub(contractor) directly.

If you are in good standing, you may request we provide you with a clearance letter that covers you quarterly or annually.

Before you hire (sub)contractors registered with us or release funds to them, you should request they provide you with a clearance letter. If the clearance letter expires before the end of the contract work period, obtain an up-to-date letter. If a work-related injury occurs and the (sub)contractor does not have coverage (or is not in good standing), you may be liable. Keep clearance letters on file in the event we conduct an audit of your company.

PENALTIES, INTEREST AND LIABILITY

Late reporting

If your total assessable payroll is not reported by the due date for each reporting period for your remittance frequency, we charge a penalty based on 10% of the premium owing for the reporting period. If you are late repeatedly, you may be charged a 20% penalty.

Failure to report and provisional assessment

If you do not report your total assessable payroll, including a zero payroll, by the due date for each reporting period, we will set a provisional assessment for the missed reporting period. The provisional assessment is an estimate of your payroll based on the average assessable payroll reported during the previous year. In addition, we will charge a penalty based on 10% of the premium owing on the provisional assessment. When we receive your actual payroll figure for the missed reporting period, your account will be adjusted and the provisional assessment reversed. Penalties and interest charged against the provisional assessment remain.

Under reporting

If the payroll amount for a reporting period is increased after the due date for the reporting period, a 10% penalty will be applied on the difference in premium owing, and retroactive interest will be applied.

Interest

Interest is charged on outstanding amounts. We use the same interest rates used by the CRA for unpaid balances. Daily interest is calculated and accrued on all unpaid balances and applied monthly to your account.

Director liability

If your company is incorporated and you fail to make WCB remittances (for premiums, outstanding balances, or other payments), the directors of your company may be held personally liable, along with the company, to pay the amount due. This amount includes penalties and interest.

EMPLOYER YEAR-END UPDATE FORM

The Employer Year-end Update form is used to update contact information, names of officers and directors, and the list of assets used in the operation of your company. This form may also be used to



revise payroll figures from the past reporting year, if necessary. However, we recommend you notify us immediately throughout the year of any changes in payroll to avoid being charged penalties and minimize interest charges.

If there are changes to any of the information requested on the Employer Year-end Update, please submit the form after the end of each year. A copy of the Employer Year-end Update is distributed each year. Alternatively, a copy is available at wcb.ns.ca (under Forms).

If there are no changes, please do not submit the form.

RECORDS AUDIT

We have the right to conduct an audit of the records of any company at our discretion. The audit includes examination and photocopying of any record that may be required for assessment purposes. You are required to keep accurate and up-to-date records and copies of your Remittance Calculation Worksheets for this purpose.

Why firms are audited

Audits are completed to educate and inform our employers, improve communication with our employer community and prevent irregular reporting.

Preparing for an audit

The audit involves a review of financial records, usually for the current year and the previous three calendar years. A WCB Field Representative will contact you to arrange a mutually agreeable time and place to conduct an audit. The types of records the Field Representative will need to see include, but aren't limited to:

- · T4s and summaries
- Payroll records paybooks, printouts, etc
- · Record of casual labour
- Record of contract labour (This usually involves reviewing the general ledger, cheque disbursement journals/registers, vendor registers, accounts payable journal and/or cancelled cheques. Reviewing invoices of (sub)contractors is also often necessary.)
- Contracts for Human Resources and Skills Development Canada (HRSDC) program funding and payment details
- · Invoices and annual reports for WCBs in other jurisdictions for wages reported to other provinces

How long will an audit take?

The time it takes to complete an audit will vary from employer to employer. Generally, the size of an employer's operation will determine the time required to review the records. Also, the time will vary with the number of issues and questions that arise.

What happens after the audit?

The audit will be processed and any adjustments to your account will be reflected on your next monthly statement. If you employed (sub)contractors during the period being audited, you will also receive a listing of those contractors along with any assessable payroll amounts for each.

If you have further questions or concerns regarding an upcoming audit, please contact the WCB toll free at 1-877-211-9267, or 491-8324 if calling from the Halifax area.

While preventing workplace injuries is our goal, when an injury does occur, our goal shifts to assisting workers achieve safe and timely return to work.

WHAT DO I DO WHEN AN INJURY OCCURS AND HOW DO I MANAGE **RETURN TO WORK?**

In most cases, having an injury does not mean a worker cannot work. In fact, in many cases, with minor and temporary job modifications, the worker can return to work the same day. To assure a safe return to work, the worker's assigned job duties must match the worker's functional abilities as measured by a WCB approved health care service provider, such as a physiotherapist or chiropractor. For the health and well being of the worker, you should make every effort to provide transitional duties during the injury recovery period.

Continuing to work is a critical component of injury recovery and prevention of disability. Work reduces the physical, social, psychological and financial impacts of the injury on the worker and reduces the overall impact on the company. Maintaining connection with the workplace and providing timely health care and transitional work is the recipe for a successful safe and timely return to work.

Require your workers to report all workplace injuries when they occur and before they leave the worksite that day. Timely reporting of injuries allows you to effectively investigate the work site where the injury occurred, interview witnesses and collect the information required to understand the cause.

When you become aware that an injury has occurred:

- Contact the worker right away to let them know you are concerned for their health and wellness.
- Provide or seek immediate health care for your worker. See below for details.
- Reassure them you will do what you can to help them get back to work as soon as possible.
- If the worker will lose some time from work, report the injury to the WCB (and Occupational Health and Safety Division at Nova Scotia Labour and Advanced Education, if necessary) within five (5) business days of the injury. See page 41 for details.
- Assist the worker to achieve safe and timely return to work. See page 46 for details.

PROVIDE HEALTH CARE

The type of health care required depends on the severity of the injury. When in doubt, send the worker to the hospital or to a physician. However, in most cases, the following apply:

Minor Injuries:

For minor injuries, basic health care or on-site first aid treatment may be required.

Small job modifications may be required for a short period, usually with no time lost from work.

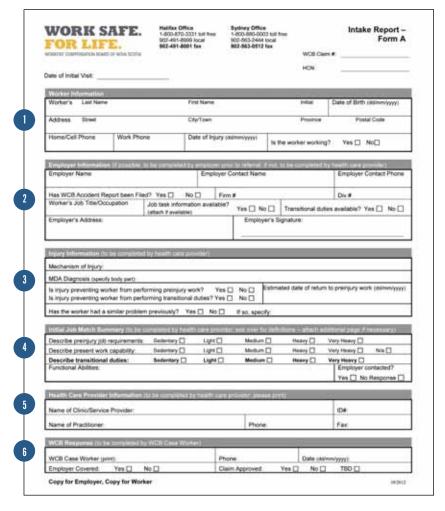
Sprains and Strains:

Sprains and strains are stretched ligaments and over-exerted muscles. They may be caused by a number of work-related tasks such as lifting, twisting and pulling. If your worker is expected to lose time from work from what you believe is a sprain or strain, send the worker for an immediate assessment by a WCB approved health care service provider, such as a physiotherapist or a chiropractor.

You may send the worker for an assessment by completing the Intake Report – Form A as outlined below. The form and a list of approved clinics are available at www.wcb.ns.ca/directaccess or by calling 1-800-870-3331.

Complete the first two sections of the Intake Report – Form A and send it to your local WCB approved health care service provider. You may give the form to your worker to take to the health care service provider, or fax it directly to the WCB approved health care service provider clinic where the worker will be assessed. The health care service provider will finish completing the form after conducting the assessment of your worker. Copies will be sent to you, the WCB and to the worker's physician within a few days of the assessment.

- Complete the Worker Information section. Worker contact information is required to properly identify the worker. Indicating if the worker is working following the injury, or has stopped work due to the injury, is important so we can plan return-to-work initiatives appropriate to the worker's abilities and job requirements.
 - If you are unable to complete this section before sending the worker for an assessment, the worker and health care service provider can complete it during the initial visit.
- Complete the Employer Information section prior to referring your worker to a health care service provider for an assessment. Knowing who to contact in your organization will help us speed the process along and ensure we're sending information to the appropriate person. This section also helps us collect information about the worker's functional job demands for both the pre-injury job and transitional duties.
 - Include the name of the person most suited to answer questions related to returnto-work issues.
 - Find your firm and division numbers on your Statement of Account.



- Attach a list of the current functional job demands or, if this is not available, a job description. This will help in the development of an appropriate return-to-work plan. See a list of physical/functional demands and work classifications on the back of this form.
- Attach a list of transitional duties. Offering transitional duties the worker can safely perform during recovery will speed recovery along and assist the worker in returning to full pre-injury

duties. See examples of how to implement transitional

duties on page 46.

- This section is completed by the health care service provider. Information about the worker's injury will help us develop an appropriate return-to-work plan.
- This section is completed by the health care service provider. The information in this section describes the worker's abilities and helps us match the worker to an appropriate job or transitional duties until return to pre-injury duties is possible.
- This section is completed by the health care service provider. It is important for you and us to know the name of the worker's health care service provider so they can be involved in the development of the return-to-work plan. We also need this information for billing purposes.
 - When all but the last section of the Form A are completed, the health care service provider will send both you and us a copy within a few days of the assessment.
- The final section is completed by us and a copy returned to the health care service provider.
- The back page of the Intake Report Form A describes transitional duties and suitable work, and the various work classifications and ability levels. It is used as a guide in recommending appropriate transitional duties for the worker. The same information can be found on the back side of most WCB health care service provider forms.

Following the initial assessment, the health care service provider will send us a report called the Initial Assessment - Form B. This assessment is also sent to the worker's physician. This form contains some of the same information as found on Form A (noted above), but with more details regarding the worker's injury, including the health care service provider's diagnosis. If treatment is appropriate, the health care service provider will provide the treatment plan which will be reviewed and, if appropriate, approved by the WCB case worker.





Progress reports will be provided to you and us by the health care service provider. These reports will also be sent to the worker's physician. If the health care service provider determines the injury is more serious than a sprain or strain, the worker will immediately be sent to the hospital or to a physician.

Also during the initial assessment, the health care service provider will determine the worker's current functional abilities and capacity for return to work. If the worker is unable to return to full pre-injury duties, the health care service provider will complete a Physical Abilities Report - Form E. This form is sent to the case worker, the worker's physician and to you. When received, it will be used by you, your worker and your WCB case worker to develop an appropriate return-to-work plan for the worker. The worker's family physician may also provide input. The information on this report compares the worker's functional ability to the job demands so an appropriate and safe match can be made. Form E is updated every two weeks to show the worker's functional progress. This ensures the return-to-work plan continues to include appropriate transitional duties based on the worker's improving abilities.

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Employer Contact Name								hore	
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Other Essential/Critical									

Other Injuries:

For all other injuries, the worker should immediately go to the hospital or see a physician.

These include serious cuts (not treatable by basic first aid at the worksite), crush injuries, falls, eye injuries, exposures (e.g., chemicals), broken bones, head injuries, or any other injury that appears more serious than a sprain or strain.

Immediately complete and send the WCB Injury Report to us. Timely receipt of this report ensures no delays in approving and providing services and benefits to your workers. See "Report a workplace injury" for details.

REPORT A WORKPLACE INJURY

You are required by law to complete a WCB Injury Report and send it to the WCB within five (5) business days of when you are notified that a workplace injury has occurred. If we do not receive your report within eight (8) days, you may be subject to a penalty.

Injuries are reported online through MyAccount, or by using the WCB Injury Report Form. Look for this form at wcb.ns.ca (under Forms/Employer) or call us at 1-800-870-3331. Once completed, please fax the report to our office at (902) 491-8001. If you do not have access to a fax machine, please mail the form to us. See the inside front cover for our contact information.

COMPLETING THE WCB INJURY REPORT

Page 1 – WCB Injury Report

The information on Page 1 is needed to easily identify you and your worker; acknowledge that you both have seen the information; and provide the appropriate declaration and consent needed to process the claim.

- Employer Information section. The company name is the legal name of the business. The trade name is the name of your company known by your clients and the general public, or the name under which most daily operations are conducted. To ensure fast and accurate registration of your workers' claims, include your Business Number, or firm and division numbers.
- Worker Information section. The worker's Social Insurance Number must be noted on the upper right-hand corner of each page to ensure we match all the relevant pages for one worker together. The worker's date of birth and date of injury are also required.
- Declaration and Consent section. This section has four purposes: to show joint completion by the worker and employer; to provide an opportunity for the parties to disagree; to provide consent of the worker; and to inform the parties of our rights to obtain from and share information with relevant parties.

Page 2 - WCB Injury Report

Page 2 helps us gather important information about the injury, such as the type, and when and how it happened. This page also includes questions about time lost from work, employment type and job tasks.

- You must complete questions 1 to 7 if the injury resulted from a single incident. For example, a fall.
- If the injury resulted over a period of time, such as an injury from using a jackhammer for an extended period of time, you must complete questions 1 AND 8 to 12.
- Complete questions 13 to 21 for all types of injuries resulting in an earnings loss. If there is no earnings loss, do not complete this page.
- · Do not complete this form if you are reporting an occupational disease or occupational hearing loss. There are special forms for these illnesses, which can be found at wcb.ns.ca (under Forms), or contact us for a copy.

Below is an explanation for each question on page 2 of the WCB Injury Report. Please refer to the illustration on page 43, if necessary.

- This information helps us determine if the worker's injury resulted from a single event (e.g., fall) or over a period of time (e.g., an injury resulting from continuous use of a vibrating tool during the course of performing regular duties).
- This information helps us confirm the location of the injury.
- This information helps us gather details about the injury and how it happened. With this information, we can ensure the injury is work-related, determine the severity of the injury and assist in future prevention efforts. Please identify the underlying causes for the injury, which can then be addressed to prevent a recurrence of this type of incident in the future. If you do not think the injury occurred at the workplace, it is important you attach details explaining why and what you believe may have caused the injury.

- We require all medical reports to process a claim. It is the worker's responsibility to ensure all medical reports are sent to us. We may also request medical reports directly from appropriate sources.
- This information is used to determine who and when to pay. If the worker loses time from work and earnings, we pay benefits to the worker. If the worker loses only time from work because you pay sick benefits, then we pay you. In either case, we pay for all approved health care.
- We must determine the worker's status on the job because not all workers are covered. See the definition of "worker" in the glossary.
- We use the date provided to determine whether your report is received on time. Speedy reporting reduces delays in benefits and services to workers and expedites return-to-work efforts.

	w	ORK SAFE, FOR LIFE,	HALIFAX: 5668 South Street, PO Box 1150 Halifax, Nova Scotia 833 272 Tel: 9002 491-8001 Toll Free: 1-800-870-3331	404 Sydr Telt:	DNEY: 50-etal INSURANCE NUMBER SOCIAL INSURANCE NUMBER INSURANCE N
			WCB INJU	R۱	Y REPORT
	1.	Please check one. The injury of From a specific incident. DATE (sidimm/yyyt) Please complete questions 2	or illness occurred: OAM OPM TIME	eede	d, please attach additional pages, or use the space provided on page 3. Did the worker lose time because of this injury or illness? OTES ONO iff yes, give the date and time when time-loss statted: DATE (didminlymy) TME Did the worker lose earnings because of this injury/illness! OYES ONO iff yes, give the date and time when earnings-loss started:
		Please complete questions 2-			DATE (ddinnilyyyy) TIME Please complete page 3 if you answered yes to either of these questions.
3	3.	distances, movements and et activity occurring at the time activity occurring at the time to noise or chemical agents, a Where did the injury(ies) occu.	(est happen? List any and all weights, suplament involved and the conditions or of the incident. If elevant, fix trapsources and the duration of the exposure.	2.	Indicate if the worker it: proprietor partner active officer or director of the company
				_	Is the worker left or right hand dominant? LEFT RIGHT
4	4,	OR medical facility where the date, phone number and loca Was medical attention sough NAME OF DOCTOR OR MEDIC		ľ	. How much overtime did the worker perform in the 90-180 days before this injury or illness occurred? 11 . Have these been any changes in the worker's responsibilities in the past 90-180 days? (e.g., changes in duties, changes in workload, a leave of absence, Please englain.
		LOCATION () PHONE	DATE (dd/mm/yyyy)		

- Knowing the worker's main responsibilities is important to determine how the job tasks may have contributed to the injury, what treatment might be appropriate and to assess whether the worker can return to those duties. For example, it may be necessary to change a worker's job responsibilities to facilitate early and safe return to work or to reduce the likelihood of re-injury.
- While an injury to a hand is important, an injury to the worker's dominant hand has significant effects on the worker's day-to-day life and performing even the simplest activities. The response to this question helps us measure the impact of the injury and the type and timing of treatment required.
- 10 The answer to this question helps us determine whether the injury was caused by the activities the worker was performing at the time of the injury, or whether these activities aggravated a pre-existing injury.
- 11) Knowing the amount of overtime worked just before the injury occurred, or when the symptoms were first noticed, is important to determine the cause of the injury (e.g., the activity itself, or the frequency of performing the activity) and the appropriate treatment or job changes to be made.
- 12 Learning about changes in the worker's routine helps to determine whether it was the normal work routine that caused the injury, or whether it resulted from the worker doing something unusual or new. This information also assists us and the worker to plan an appropriate return-to-work and treatment plan.

Page 3 - WCB Injury Report

The last page should be completed only if the worker has a time loss or earnings loss. Page 3 helps us gather earnings and employment information.

Below is an explanation for each question on page 3 of the WCB Injury Report. Please refer to the illustration, if necessary.

- We use this information to help us determine whether a worker is eligible for re-employment.
- Confirming the worker's type of employment assists us to determine the worker's earnings-replacement benefit and if you are obligated to re-employ the worker.
- This information is also used for re-employment decisions. A worker may be eligible for re-employment, if the worker has an employment pattern with your company. See the example for clarification.
- The information provided in this question is used to calculate the worker's benefit amount. You must complete part A or B.

Part A should be completed for workers with regular earnings or a consistent work schedule.

Part B should be completed for workers who work irregular hours, such as seasonal or casual workers. Fishermen are a good example. They may work a few weeks on and off during the fishing season. In this case, you would indicate the worker's earnings and start date for this particular fishing season; the

WCB INJURY REPORT D Days ☐ Hours Per Day Per Weel Casual/Temporary B. Sub-contractor Wehide Ov or Courier Service OS OM OT OW OTH OF OS Self-employed OYES ONO nth Oother (please specify) OYES ONO EXAMPLE — EMPLOYMENT PATTERN Mary works with you every summer from May 1st to September 30th. She originally started with you in May 1997. This year,

as usual, Mary began in May. In August,

first employment with you.

she injured herself. Therefore, the date required

for Question 15 is May 1997—the date of her

earnings information should be for the most recent employment period before the injury occurred. The "to" date would be the day before the injury occurred. If necessary, provide a reasonable estimate of the worker's normal gross earnings. See the definition of "normal gross earnings" in the glossary.

We use this information to determine the amount of the worker's benefit and the worker's 2/5ths waiting period. Prior to receiving earnings-replacement benefits, each worker must undergo a waiting period immediately after the injury. The waiting period is 2/5ths of the worker's usual work week. For this reason, we must know the worker's usual hours and days worked. See the example for clarification.

Some workers have irregular hours because of the nature of their employment. Nurses, for example, perform shift work, and may have more hours in one week than the next. Carpenters are another example. They may work many hours during some weeks and only a few hours during other weeks, depending on their contracts.

Please provide the worker's usual work hours or work days. Indicate the days of the week the worker usually works. For workers with unusual work schedules, please give an estimate of the worker's average hours worked each week, and include, where possible, a schedule for the three weeks immediately following the day earnings loss began.

EXAMPLE — WAITING PERIOD

If a worker usually works five (5) days a week, then the waiting period is two (2) days (2/5 x 5). The WCB does not pay benefits for these two (2) days.

If a worker usually works three 12-hour shifts a week (36 hours per week), then the waiting period is 14.4 hours (2/5 x 36). The WCB does not pay benefits for these two (2) days.

- This information is used to calculate the worker's net earnings. The tax codes (both federal and provincial must be noted) tell us how much income tax should be taken off the gross earnings. The worker's benefit amount is based on 75% of net earnings for the first 26 weeks, and 85% of net earnings thereafter.
- This information helps us determine from what point benefits should be payable. From this, we can calculate the benefit amount and the amount of the 2/5ths deductible (waiting period). This amount is reimbursed if the worker's earnings loss continues beyond five (5) weeks. See the example for clarification.
- We must determine if the worker has returned to work, and whether the worker is receiving earnings. It is illegal for a worker to collect full benefits when they have returned to work, regardless whether they have returned to full-time or part-time employment. If the worker has returned to transitional duties with a change in pay, benefits must be adjusted by the amount of the worker's modified earnings. The worker must advise us of any change in employment status.

EXAMPLE — BENEFITS PAYABLE

A worker is injured at 12 noon and goes to the hospital for treatment. The worker usually works seven hours during the day. Noon is the middle of the worker's day, and he/she is not paid for their one-hour lunch period. Therefore, we would be responsible to calculate benefits for that day based on four hours (from 1 p.m. to 5 p.m.), and then for seven hours a day thereafter, until the worker returns to work or benefits are discontinued.

21 This information helps determine if you are paying the worker during the worker's time away from work. It is used to determine to whom we should make the payment. If you pay your workers during their time away from work, we reimburse you rather than the worker. When your payments stop, we begin forwarding the benefit directly to the worker, if the worker is still entitled.

MANAGE RETURN TO WORK

Return to work simply means helping an injured worker get back to the workplace as soon as possible after a work-related injury by adjusting their assigned duties to match their functional ability.

When we receive the WCB Injury Report, a case worker is assigned to the claim. If the worker requires medical aid only and/or suffers only a short loss of time from work, the case worker will contact you only if additional information is required.

In the event time loss continues, the case worker will contact you, the worker and the health care providers to collaborate on a return-to-work plan. The plan is based on the worker's functional abilities (what they CAN do) and any other related issues needing to be addressed. Your case worker ensures an appropriate plan and return-to-work date is established as quickly as possible.

If the expected return-to-work date is not achieved, the case worker will schedule a conference with the worker, you and the necessary health care providers to discuss the situation and revise the return-to-work plan. If the worker's injury is complicated by other health-related factors preventing return to work, the case worker may recommend additional health care services.

If, at any time, you have questions or concerns, contact your case worker. It is important you work together to assist the injured worker.

PROVIDING TRANSITIONAL DUTIES

If the worker returns to transitional duties, we will continue to work together to progressively increase the duties as the worker's function improves. The objective here is to return the worker to full, pre-injury job duties. Transitional duties should be as close to the pre-injury job as possible.

Consider the following return-to-work transitional options:

- Pre-injury job with modifications of some duties (most effective);
- Pre-injury job with elimination of some duties;
- · Some pre-injury duties with some new duties; or
- Some combination of the above.

SUPPORTING YOUR WORKER

Support your worker during the rehabilitation process by:

- · Maintaining communication with your worker;
- · Providing meaningful work for your worker;
- · Monitoring the work to ensure your worker is not placed at further risk. Do not allow the worker to do more than his/her physical abilities allow, otherwise the risk of worsening the injury or re-injury exists;
- Accommodating your worker's scheduled health care appointments;
- · Maintaining communication with the WCB case worker and health care providers; and
- Ensuring the job duties are increased as your worker's abilities improve, with the objective of returning to full, pre-injury duties.

In the unlikely event the worker doesn't return to their pre-injury condition, you will need to find an alternate but suitable job for the worker. Our case managers and vocational rehabilitation counsellors will assist with permanent job changes.

If, at any time, issues or concerns arise, contact your case worker.

DEVELOPING A RETURN-TO-WORK PROGRAM

A well defined and understood return-to-work program is a valuable tool to facilitate safe and timely return to work. In the absence of a program, you are required to figure it out as we go. This results in unnecessary delays, increased costs and return-to-work failures. Your return-to-work program will be a success if you:

- Understand your responsibilities and rights as the employer, and ensure all of your workers understand their obligations and responsibilities.
- Define your return-to-work program and ensure everyone understands what happens if an injury occurs. Your program can be easily scaled to the size and complexity of your organization.
- Assign a return-to-work co-ordinator to be responsible for helping to assure a successful return to work through collaboration with everyone involved.
- · Implement internal company policies that require workers to report injuries when they occur and before leaving the worksite. Time is of the essence when managing injury recovery.
- Develop functional job demands for each position. This will ensure functional assessments can occur quickly and save valuable time. Your WCB approved health care service provider can assist you with this.
- Develop relationships with local health care providers and your case management team so they understand the type of work performed in your organization and how you can work together to achieve safe and timely return to work—every time.
- Obtain the union's buy in and support, if you operate in a unionized environment.
- Stay involved in your worker's claims. Participate in regular discussions with your case worker.

BENEFITS OF RETURN-TO-WORK PROGRAMS

Providing return-to-work options benefits both the injured worker and the employer in many ways both financial and non-financial. This is one program you can't afford to miss.

Benefits to you:

- Encourages communication between you and your injured worker, which is a key factor in recovery;
- Allows a skilled and experienced worker to continue to work with you;
- Keeps loss of productivity to a minimum;
- Reduces the costs of retraining new workers;
- May reduce the risk of re-injury;
- Maintains the morale of your workforce; and
- Reduces your workers' compensation premiums.

Benefits to your workers:

- · Minimizes the impact and disruption on the injured worker's life because being back to work is closer to having things back to "normal";
- Reduces or eliminates lost earnings;
- Helps the worker stay active, which speeds up recovery;
- Shifts the focus from what a worker "can't do" to what they "can do";
- Allows the worker to remain in contact with co-workers and keep important social networks;
- Reduces the risk of re-injury and provides a sense of job security; and
- Maintains the worker's sense of belonging, purpose and confidence.

If you would like to develop a return-to-work program in your workplace, contact us. We can help.

EMPLOYMENT INCENTIVES PROGRAM

Some workers, because of the nature of their injury, cannot return to their pre-injury employment. If you hire an injured worker through our Employment Incentives Program, you benefit by hiring a skilled worker, receiving a wage subsidy, injury-cost protection and, where appropriate, worksite modifications or technological enhancements.

The wage assistance we provide comes in the form of a forgivable loan. This means, if you hire the worker into a permanent, full-time job at the end of the work term, the loan doesn't have to be repaid. Also, because of the nature of an injury, a worksite may need to be modified to allow the worker to be most productive. Modifications may include installing a wheelchair ramp or providing an ergonomic chair; technological enhancements may include computer hardware or a large-screen monitor.

One of the more significant benefits of participating in the Employment Incentive Program is the injury-cost protection we provide. The costs of the worker's injury are not charged to your account. Therefore, rates and premiums are not affected by your new employee's current costs—or new costs occurring during the Employment Incentives Program work term.

ON-THE-JOB TRAINING PROGRAM

If providing permanent, full-time employment for an injured worker is not practical for you, participation in another program may be an option. The On-the-Job Training Program works the same way as the Employment Incentives Program, except it doesn't include the commitment to hire the worker at the end of the work term. It does include a 100% wage subsidy during the work term.

The purpose of the On-the-job Training Program are to provide much-needed training and experience to the injured worker. Because some workers are not able to return to their pre-injury employment, they must find a new career—perhaps even in a new field. On-the-job training provides the worker with the experience needed to find a new job, and you get a risk-free, qualified employee for a specified period of time only.

RE-EMPLOYING YOUR INJURED WORKERS

Most employers are required to re-employ their injured workers as soon as the worker is safely able to return to work. This requirement does not apply to employers with fewer than 20 workers and employers in the construction industry or other specifically excluded industries. Although re-employment may not be a legislated requirement for your organization, it is highly recommended to help you manage the risks associated with workplace injury.

If your worker is able to return to work and do the essential duties of their job, you must re-employ them at their pre-injury job. If their job is no longer available, you must find a comparable job for the worker. If no comparable job is available, suitable work must be found. As positions that are more like the worker's pre-injury job open up, they must be offered to the worker.

If adjustments or modifications to the worksite are needed to accommodate the worker, we may be able to provide equipment and wage replacement incentives as noted above.

Your obligation to re-employ lasts up to two years after the injury and ends if the worker refuses an acceptable offer of re-employment. We can assist you and the worker with re-employment decisions. Contact your case worker, or call us at 1-800-870-3331.

WORKER BENEFITS

The package of benefits provided to an injured worker depends on the severity of their injury and, if they must miss time from work, the barriers they must overcome to return to work.

- Temporary Earnings-Replacement Benefits (TERB) We pay TERB for time lost from work. Injured workers must undergo an unpaid waiting period equal to 2/5ths of their usual work week before they are entitled to receive benefits. Benefits are not paid during the waiting period. After the worker's waiting period ends, they are eligible to receive TERB based on 75% of their "net" or "after-tax" earnings. If the worker's time loss exceeds 26 weeks, the benefit increases to 85% of net. See more about the waiting period on page 45.
- Health Care We pay for all appropriate health care and other medical aid to achieve safe and timely return to work.
- Travel We pay travel expenses incurred by the worker to attend health care appointments, if the travel results in an expense the worker would not have otherwise incurred.
- Vocational Rehabilitation In the event the worker sustains a permanent impairment preventing the worker from returning to the pre-injury job, we pay for the services required to help the worker secure an alternate job. Ideally, this would be with the pre-injury employer. Services may include retraining costs, worksite adjustments, equipment modifications, etc.
- Permanent Impairment Benefits (PIB) If the worker sustains a permanent impairment, he/she receives a Permanent Impairment Benefit, which is based on the worker's pre-injury earnings and the percentage of permanent medical impairment. This benefit may be commuted and paid as a one-time lump sum or paid monthly for life.
- Extended Earnings-Replacement Benefits (EERB) If the worker has a permanent impairment and is able to return to work in a job that pays less than the pre-injury job, we pay the worker the difference in the earnings (85% of net pre-injury earnings less the earnings from the new job). If the worker has a permanent impairment and we are unsuccessful in helping the worker return to gainful employment of any type due to the injury, we pay full EERB at 85% of net pre-injury earnings. In some instances, we may estimate earnings.
- Annuity The earnings on which benefits are based are capped at the maximum assessable/insurable earnings for the year of the injury. The maximum is adjusted annually according to the Nova Scotia Average Industrial Wage. At age 65, the worker's EERB is replaced by an annuity. The annuity is calculated by setting aside an additional 5% of the worker's PIB and EERB benefits each year until age 65. This amount is used to purchase an annuity, which is intended to replace lost retirement income.

Full details about the benefits and services provided to workers and their families are available in the "Worker's Handbook" at wcb.ns.ca (under Brochures and Publications) or contact us at 1-800-870-3331 for a paper copy.

HOW DO I APPEAL A WCB **DECISION?**

Employers can appeal WCB decisions regarding claims or matters related to company classification and assessment rates.

WORK SAFE.	Notice of Appeal to Hearing Office						
FOR LIFE. WORKERS' COMPENSATION BOARD OF MOVA SCOTIA	Mailing Address Workers' Compensation Board of Nova Sotia Internal Appeals Department PO Box 1150 Halitax NS B3J 2Y2	Contact Numbers Local: (902) 491-8800 8 Toll free: 1-800-870-3331 Facsimile: (902) 491-8801					
This Notice of Appeal form must be It must be received by the Workers'	completed in full and submitted with all relevant supporting information attached. Compensation Board within 30 days of when you are notified of the WCB decision.						
A. INFORMATION REQUIRED							
If you are a WORKER, complet	e Section 1. If you are an EMF	LOYER, complete Section 2	2.				
1. Worker's Appeal							
Worker's Name		Clair	m No				
Street Address / RR#							
City / Town		Province	Postal Code				
Telephone		Fax					
Name of Employer When Injury	Occurred						
2. Employer's Appeal							
Employer's Name		Firm N	0				
Street Address / RR#		11/07/11/200	LAT				
City / Town		Province	Postal Code				
Telephone		Fax					
Name of Worker and Claim # fo	r Decision on Appeal	- 20					
B. DECISION TO BE APPEALED							
I wish to appeal the WCB decision r	nade by	Date	ed be				
I believe the decision maker made t	he following error: (Please be	specific. Use extra paper if r	necessary.)				
The benefits / remedy I am seeking	include: (Please be specific. L	Ise extra paper if necessary) (1				
-			Form continues on reverse				

Generally, if you do not agree with a decision, you may contact us with new information that we will consider to determine whether the current decision stands, or whether a change in the decision is required.

If you still do not agree with the decision, you may file a Notice of Appeal to Hearing Officer Form within 30 days of the date of the original decision. A Hearing Officer will review the information and make our final decision. This form can be found at wcb.ns.ca under Forms.

To avoid a delay in processing your appeal, please ensure you have completed all sections of the form and that it is signed and dated.

Find a copy of the "Appealing a WCB Decision" brochure at wcb.ns.ca (under Brochures and Publications) and download a copy of the "Notice of Appeal to Hearing Officer" form at wcb.ns.ca (under Forms), or contact us for a paper copy at:

- (902) 491-8999 in Halifax;
- 1-800-870-3331 toll free in mainland Nova Scotia;
- (902) 563-2444 in Sydney; or
- 1-800-880-0003 toll free in Cape Breton.

The next level of appeal is to the external Workers' Compensation Appeals Tribunal, which is part of the Nova Scotia Department of Justice. They can be reached by:

- calling (902) 424-2250 locally or 1-800-274-8281 toll free; or
- visiting wsis.ns.ca.

WHERE DO I GET MORE **INFORMATION?**

POLICY, REGULATION AND LEGISLATION

Copies of the Occupational Health and Safety Act and Workers' Compensation Act are available from Service Nova Scotia and Municipal Relations by:

- calling (902) 424-7580 in Halifax, or 1-800-526-6575 toll free in Nova Scotia;
- sending a fax to (902) 424-5599;
- visiting gov.ns.ca/snsmr/consumer/publications/; or
- sending an email to publications@gov.ns.ca.

Copies of the Occupational Health and Safety Act, Workers' Compensation Act and the Workers' Compensation Board Policy Manual are available by:

- taking a link from wcb.ns.ca (under Legislation); or
- · visiting certain libraries across the province.

Copies of the WCB Policy Manual are available:

- online at wcb.ns.ca (under Policy) FREE; or
- by calling (902) 491-8380 in Halifax or 1-800-870-3331 toll free in Nova Scotia—\$75 charge (one time only).

OFFICE OF THE EMPLOYER ADVISOR

Office of the Employer Advisor Nova Scotia Society is a not for profit society that provides advocacy, individualized claim and appeal support, system navigation, advice and training programs for employers in all sectors and regions of the province, whether or not the employer is registered with WCB. Visit oeans.ca for more information.

GLOSSARY

Accelerated remitter – An employer that reports its payroll and pays its premium twice or four times a month.

Advice notice - A statement containing a list of an employer's injured workers and the costs paid by the WCB on their claims. See page 20.

Annual subcontractor report – Form used by employers that hire subcontractors. It provides the WCB with a record of the subcontractors hired and paid by the employer during each quarter. The form must be submitted to the WCB by the last day of March in the year following the reporting year. See page 34.

Assessable payroll – The amount used to determine an employer's premium. Specifically, assessable payroll is gross payroll, minus excess wages, plus the labour portion of contracts.

Business Number (BN) – A number used by the Canada Revenue Agency, various government departments and the WCB to identify employers. It is unique to each employer.

Baseline rate – The target rate for a rate group as determined by the group's claim-cost experience. To lessen the impact of potentially significant changes in rates, the group's baseline rate increases in increments until it matches the targeted rate.

Basic rate – The individual employer's assessment rate before experience rating is applied.

Business discontinuation form – Form to be completed when an employer expects to discontinue operations on a temporary or permanent basis. By completing this form, the employer is telling the WCB it will not be remitting reports or premiums for a specified period of time, or permanently. For temporary closing, the form clearly identifies for the WCB the date on which the employer's remittances will begin again. See page 16.

Chronic pain – Pain continuing beyond the normal recovery time for the type of personal injury that precipitated, triggered or otherwise predated the pain; or disproportionate to the type of personal injury that precipitated, triggered or otherwise predated the pain, and includes Chronic Pain Syndrome, Fibromyalgia, Myofascial Pain Syndrome and all other like or related conditions. It does not include pain supported by significant, objective, physical findings at the site of the injury, which indicate the injury has not healed.

Claim costs – The present value of all payments made in the year of the injury and expected to be made in subsequent years as a result of the injuries that occurred in the reporting year.

Clearance letter – A letter issued by the WCB confirming whether an employer is in good standing with the WCB. This means the employer is registered with the WCB, is current with its payroll reporting, and does not have an outstanding balance on their account. It can be obtained online or by request to the employer. See page 35.

Contractor – A person or company hired by an employer to do a specific job for a specific price. The WCB uses "contractor" and "subcontractor" interchangeably.

Cost-experience ratio – The ratio of new injury costs to assessable payroll. It is used to set baseline rates and calculate experience rating merits and demerits.

Due date – The last day on which an employer's WCB remittance must be received by the Canada Revenue Agency. Remittances received after this date will be charged interest.

Employer – A company becomes an employer for WCB purposes when it is engaged in an industry for which workers' compensation coverage is required and it has three or more workers. Companies with voluntary coverage are also considered an employer. The Canada Revenue Agency may use a different definition for employer in its programs.

Employer year-end update – A form used by employers to report changes in contact information; the owners, officers and directors of the company; and payroll. It is completed and submitted to the WCB annually, early in the year, and does not need to be completed if there are no changes. See page 36.

End of period date – The last day of your reporting period. This date must be included on your Remittance Voucher.

Experience-rated costs – The benefits paid by the WCB for a period of three full calendar years, which are considered for experience rating purposes. Some costs are excluded. For example, the WCB only considers costs associated with new injuries.

Experience rating – A process where an individual employer's assessment rate is adjusted up or down based on a comparison of their cost experience with the average cost experience for their rate group.

Extended earnings-replacement benefits (EERB) - A long-term benefit from the WCB designed to compensate an injured worker for economic loss due to a workplace injury.

Firm number – Number assigned by the WCB and used to identify registered employers and accounts. Although the firm number is still in use, it is more common for the WCB to use the 15-digit Business Number for identification purposes.

Good standing - An employer who is in good standing has coverage, has met all payroll reporting requirements, has paid all premiums to date and has no outstanding balance on account. Good standing is evidenced by a Clearance Letter.

Gross payroll - The earnings figure found in Box 14 of the Canada Revenue Agency T4 for certain workers. Beginning with this figure, employers will determine their total assessable payroll for reporting purposes.

Healthcare benefits – Health care services provided to injured workers, including, but not limited to, hospital care, physician and specialist fees, physiotherapy fees, prescriptions, dental expenses, braces or crutches. The WCB uses "medical aid," "health care benefits" and "health care services" interchangeably.

Industry group – A group created for assessment purposes. It consists of employers who conduct similar activities.

Injury - An injury, for WCB purposes, includes a physical injury as well as illnesses or diseases caused as a result of workplace incidents or working conditions.

Injury date – In general, the date a work-related injury occurred.

Injury report – Form used to report an injury occurring in the workplace to the WCB. It is completed by the injured worker and employer, and must be received by the WCB within eight business days to avoid the employer receiving a penalty. See page 42.

Internal Responsibility System (IRS) – The basis of the Occupational Health and Safety (OHS) Act. It is founded on the principle that everyone at the workplace shares responsibility for creating and maintaining safe and healthy workplaces and that the greatest degree of responsibility falls on the party with the greatest control in the workplace—in most cases, the employer.

Long-term disability benefits – All financial benefits paid after the short-term disability benefits have ceased and after the injury is considered by the WCB to be sufficiently stabilized, plateaued or consolidated. Long-term disability benefits include Permanent Impairment Benefits (PIB) and Extended Earnings-Replacement Benefits (EERB).

Mandatory employer – An employer conducting business in a mandatory industry and which has three or more workers.

Mandatory industry – An industry listed in the Workers' Compensation Act as requiring workers' compensation coverage.

Maximum assessable earnings – The maximum earnings on which assessment premiums are based. This figure is set by the WCB annually at 140.2% of the Average Industrial Wage in Nova Scotia.

Maximum insurable earnings – The maximum earnings on which the amount of an injured worker's benefit is calculated. This is the same figure used for maximum assessable earnings, and is set by the WCB at 140.2% of the Average Industrial Wage in Nova Scotia.

Medical aid – Health care services provided to injured workers, including, but not limited to, hospital care, physician and specialist fees, physiotherapy, prescriptions, dental expenses, braces or crutches. The WCB uses "medical aid," "health care benefits" and "health care services" interchangeably.

Monthly remitter – An employer that reports its payroll and pays its WCB premiums to the Canada Revenue Agency on a monthly basis. The WCB uses "monthly remitter" and "regular remitter" interchangeably.

Normal gross earnings – Any earnings paid to workers on a regular basis. Earnings normally paid to the worker. "Normal earnings" includes, but is not limited to, regular salary or wages, regular overtime, commission, bonuses, vacation pay, profit sharing, tips and gratuities, taxable benefits, and other income included in "Employment Income" and "Other Employment Income" on the worker's individual tax return.

Participation level – The level at which an employer participates in the experience rating process. It is determined by the number of years the employer has been registered with the WCB and the employer's average annual assessment premium. The higher the level of participation, the greater the amount by which Experience Rating can adjust an employer's rate. To fully participate, an employer must have at least three years' experience.

Payment – The payment is the amount submitted by employers for workers' compensation coverage. It should include both the premium and any outstanding balance indicated on the Statement of Account. It is included as part of the remittance.

Premium – The purchase price for workers' compensation insurance coverage. The premiums collected from all registered employers are used to cover the costs to administer the workers' compensation system. Individually, this amount is determined by multiplying the employer's total assessable payroll by their assessment rate per \$100 of assessable payroll (plus industry levy, if applicable).

Prorated wages – The apportioned wages of workers who provide support to several divisions of an employer. Prorated wages must be included in the total gross payroll for the applicable divisions and used to determine an employer's total assessable payroll, premium and payment. See the example in the section entitled, "Making Your Remittances" on page 29.

Provisional assessment – A payroll figure estimated and used by the WCB when employers do not provide the actual figure, as required.

Quarterly remitter – An employer that reports its payroll and pays its WCB premium to the Canada Revenue Agency on a quarterly basis.

Rate group - A group created for WCB assessment purposes. It consists of various industry groups that have similar claim-cost experience. Baseline rates are set at the rate group level.

Rate-setting cost – The benefits paid by the WCB for a period of five (5) full calendar years, which are used for Experience Rating purposes. Some costs are excluded. For example, the WCB only considers costs associated with new injuries.

Regular remitter – An employer that reports its payroll and pays its WCB premium to the Canada Revenue Agency on a monthly basis. The WCB uses "regular remitter" and "monthly remitter" interchangeably.

Remittance – The remittance is the payroll report (Remittance Voucher) and payment (premium plus outstanding balance).

Remittance period – The period for which actual total assessable payroll is determined and for which a premium based on the actual payroll is calculated. Remittance periods are based on those used by the Canada Revenue Agency, or determined by the WCB. They vary from four times a month to quarterly. The WCB uses "remittance period," "reporting period" and "remitting period" interchangeably.

Remittance voucher - Form to be completed and sent along with the WCB payment to the Canada Revenue Agency. The information to be included on the form is the amount of the payment, number of employees in last pay period, end of period date, and total assessable payroll.

Reporting period – The period for which actual total assessable payroll is determined and for which a premium based on the actual payroll is calculated. Reporting periods are based on those used by the Canada Revenue Agency, or determined by the WCB. They vary from four times a month to quarterly. The WCB uses "reporting period," "remittance period" and "remitting period" interchangeably.

Self-insured employer – Provincial and federal government departments that are individually liable for their own workers' compensation costs. This means they pay the costs of their own claims, as well as an administration fee to the WCB. Because their injury costs do not impact the workers' compensation system, self-insurers are not assessed with other registered employers of the WCB.

Short-term disability benefits - All income benefits paid during the initial period after the injury, before the injury has stabilized, plateaued or consolidated. Short-term disability benefits include benefits paid during a rehabilitation period and Temporary Earnings-Replacement Benefits (TERB).

Special protection – Special protection coverage is an optional insurance plan for self-employed proprietors. partners and family members of an employer living in the employer's household. The amount of coverage may range from a minimum of \$10,200 per worker to the maximum insurable earnings per worker for the year.

Standard industrial classification code (SIC) – A system developed by Statistics Canada to classify employers by the nature of their business. This system is used by the WCB to classify employers for rate-setting purposes.

Subcontractor – A person or company hired by an employer to do a specific job for a specific price. The WCB uses "subcontractor" and "contractor" interchangeably.

Survivor benefits – All benefits provided to the surviving spouse, children or other dependants after the death of a worker. Survivor benefits may include financial benefits, education benefits and funeral costs.

Temporary earnings-replacement benefits (TERB) – A short-term benefit from the WCB designed to compensate an injured worker for economic loss due to a workplace injury.

Three-worker rule – The three-worker rule is used to determine whether an employer must register with the WCB. The three-worker rule only applies to employers operating in mandatory industries as outlined in the Workers' Compensation Act. If the employer works in a mandatory industry, as soon as the employer hires the third worker, workers' compensation coverage is required. The definition of worker is noted below. Not all workers under the three-worker rule are covered under the WCB's regular insurance policy; some workers require special protection.

Threshold 1 remitter – An employer that reports its payroll and pays its premium twice a month. The WCB uses "Threshold 1," "T1" and "accelerated remitter" interchangeably.

Threshold 2 remitter – An employer that reports its payroll and pays its premium four times a month. There are also T2 Biweekly and T2 Semimonthly remitters in this category. They are differentiated from T2 by the frequency at which they have pay days. The WCB uses "Threshold 2," "T2" and "accelerated remitter" interchangeably.

Total assessable payroll – The amount of payroll is used to determine your premium. It is multiplied by your assessment rate. See page 28.

Transitional duties - When a worker cannot return to his/her pre-injury duties as a result of a workplace injury, other duties may be assigned. Transitional duties, as they are called, may include the elimination of some duties, a combination of pre-injury and new duties, perhaps reduced work hours with ease back to full hours, or any combination of these "transitional" duties. See page 46 for details.

Vocational rehabilitation – Vocational rehabilitation services are only available to workers who have a permanent impairment and who are unlikely to return to their pre-injury job. Services provided assist the injured worker to overcome difficulties that may affect their return to work. Services may include, but are not limited to, skills or educational upgrading, job search preparation and on-the-job training.

WCB – Short form used to identify the Workers' Compensation Board of Nova Scotia.

Worker (for purposes of determining who must have coverage) – A "worker" is any full-time, part-time or casual worker, including those hired through a Human Resources and Skills Development Canada grant; all owners, officers and directors of an incorporated company who are actively engaged in the business but not carried on the payroll OR who are not actively engaged in the business but carried on the payroll; and all (sub)contractors who work in mandatory industries.

Worker (for purposes of calculating payroll and premiums) – A "worker" is any full-time, part-time or casual worker, including those hired through a Human Resources and Skills Development Canada grant; all owners, officers and directors of an incorporated company, whether active or not, who are carried on the payroll; and all (sub)contractors who work in mandatory industries and do not have their own coverage in place, as evidenced by a WCB clearance letter.

MEREDITH PRINCIPLES

In 1910, in response to concerns about a lack of adequate funding for injured workers and a slow, inequitable court system, the Ontario government commissioned Sir William Meredith to produce a report about workers' compensation. Meredith reviewed systems in the United States, France, England, Belgium and Germany, and recommended a system based on collective liability and a wage-loss approach to calculating benefits.

The workers' compensation system in Nova Scotia is based on a foundation of standardized principles the Meredith Principles. They are:

- Collective liability all employers share responsibility for benefits to injured workers;
- No fault the worker gains the right to benefits, regardless of fault, in return for giving up the right to sue their employer;
- Universal coverage all workers are eligible to receive benefits;
- Industry funding the entire costs of benefits are covered through levies (premiums) on employers;
- State administration the state (province) assumes responsibility for the collection of employer contributions and the awarding and distribution of benefits to injured workers;
- Exclusive jurisdiction the administrative Board (the WCB) has the power to inquire into, re-hear and re-adjust all issues as necessary;
- Security of payment the worker's claim is separated from the employer's ability to pay and guaranteed by an accident fund under the WCB's administration; and
- Benefits based on wage loss an injured worker receives benefits based on a calculation of wages lost as a result of the injury.

Our Vision

Nova Scotians – safe and secure from workplace injury.

Our Mission

We set the standard for workplace injury insurance. We inform and inspire Nova Scotians in the prevention of workplace injury, but if it occurs, we support those whose lives it touches by championing a timely return to safe and healthy work.

Our Goals

The strategic goals of the WCB are as follows:

- With our partners, we are building a workplace safety culture.
- With our partners, we improve outcomes for safe and timely return-to-work.
- We are an organization with a skilled and committed team of employees with the knowledge and tools to provide excellent service, and who are proud of what they do.
- We are an organization providing excellent and efficient service that is open and accountable to the people we serve and the public.
- We are an organization that is financially stable and sustainable.

Our Values

Employees of the WCB model three corporate values:

Can-do Attitude

We will deliver on our promises and provide top-notch service.

Safety Champion

We will be a champion for workplace safety through our relationships and innovative solutions, and by keeping prevention and return-to-work at the heart of our business.

• Caring and Compassionate

We will strive to walk a mile in workers' and employers' shoes. We will serve as we like to be served and provide those we serve with the respect and support they need to be successful.

WORK SAFE, FOR LIFE, WORKERS' COMPENSATION BOARD OF NOVA SCOTIA

WCB of Nova Scotia

PO Box 1150 5668 South Street Halifax, NS B3J 2Y2

(902) 491-8324 Phone Toll free 1-877-211-9267 (902) 491-8326 Fax assess@wcb.gov.ns.ca Email

On the Web

wcb.ns.ca worksafeforlife.ca

Employer Account Access

my-account.ns.ca